

Annual Technical Workshop

**FOR PROJECT MANAGEMENT AND
PERFORMANCE REVIEW**

**29 APRIL 2022
OAKWOOD COEX CENTER
SEOUL, REPUBLIC OF KOREA**





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Annual Technical Workshop

Project Management and Performance Review

29 April 2022

Oakwood Coex Center Seoul, Republic of Korea

Opening

08:30 – 09:00 (30 min)	Registration	AFoCO Secretariat
9:00 – 9:10 (10 min)	Welcome Remarks	Mr. Ricardo L. Calderon Executive Director AFoCO Secretariat
9:10 – 9:20 (10 min)	Introduction of the Participants and Workshop Design / Group Photo	Mr. Choi Sungho Implementation and Monitoring, CPD AFoCO Secretariat

Session I. Project Implementation and Management Concerns

9:20 – 9:30 (10 min)	Project evaluation outcomes of 2 completed regional projects (AFoCO/004/2014 and AFoCO/011/2016)	Dr. Kikang Bae Development and Evaluation, CPD AFoCO Secretariat
9:30 – 9:50 (20 min)	Post project implementation status vis-à- vis findings and recommendations from the project evaluation	Mr. Norlito M. Sarmiento Regional Project Manager AFoCO/004/2014 Mr. Marlon M. Atienza Regional Project Manager AFoCO/011/2016
9:50 – 10:00 (10 min)	Q&A	Open Forum
10:00 – 10:50 (50 min)	Individual project performance review	Mr. Seab Kimsrim Project Staff for AFoCO/005/2014 Mr. Tran Hieu Minh Project Manager for AFoCO/006/2014 Dr. Oupakone Alounsavath Project Manager for AFoCO/008/2014 Dr. Ho Waimun Project Manager for AFoCO/010/2016 Mr. Say Sinly Project Staff for AFoCO/012/2019
10:50 – 11:00 (10 min)	Tea Break	



11:00 – 11:50 (50 min)	Individual project performance review	<p>Dr. Bui Trong Thuy Project Manager for AFoCO/013/2020</p> <p>Mr. Moe Zaw Project Manager for AFoCO/014/2020</p> <p>Dr. Inkyin Khaine Deputy Project Manager for AFoCO/015/2020</p> <p>Ms. Janelyn Francisco Project Manager for AFoCO/016/2021</p> <p>Mr. Karma Jigme Temphe Project Manager for AFoCO/017/2020</p>
11:50 – 12:50 (60 min)	Lunch Break	
12:50 – 13:30 (40 min)	Individual project performance review	<p>Mr. Mario Godinho Project Manager for AFoCO/018/2020</p> <p>Ms. Ayun Wingyoningrum Project Manager for AFoCO/023/2021</p> <p>Mr. Nguyen Van Thanh Project Manager for AFoCO/024/2021</p> <p>Dr. Oupakone Alounasavth Project Manager for AFoCO/025/2021</p>
13:30 – 13:40 (10 min)	Overall performance review of on-going Projects	<p>Ms. Ji Yea Cha Implementation and Monitoring, CPD AFoCO Secretariat</p>
13:40 – 14:20 (40 min)	Panel-led Discussion on the Issues and Concerns, Lessons Learned, and Recommendations	Panelists from relevant forestry institutions and universities
14:20 – 14:30 (10 min)	Tea Break	

Session II. Project Development Concerns

14:30 – 14:40 (10 min)	Program Approach to Project Development	<p>Dr. Kikang Bae Development and Evaluation, CPD AFoCO Secretariat</p>
14:40 – 15:10 (30 min)	Q&A	Reactions per Member Country



15:10 – 15:20 (10 min)	Strengthening Country Presence of AFoCO in the Parties	Dr. Kikang Bae Development and Evaluation, CPD AFoCO Secretariat
15:20 – 15:50 (30 min)	Q&A	Reactions per Member Country
15:50 – 16:10 (20 min)	Special session: Korean Geospatial Technologies using Drone and its Application to Project Monitoring and Management	Forest Aviation Headquarters Korea Forest Service

Session III. Synthesis and Way Forward

16:10 – 16:20 (10 min)	Summary, Conclusion and Way Forward	Mr. Orlando Panganiban Director, Cooperation and Project Division AFoCO Secretariat
16:20 – 16:30 (10 min)	Closing Remarks	Mr. Sunpil Jin Vice Executive Director AFoCO Secretariat

Session IV. Orientation and Announcements

16:30 – 16:40 (10 min)	Walkthrough of AFoCO Events and Activities in the XV World Forestry Congress	Ms. Aidai Zhumasheva Development and Evaluation, CPD AFoCO Secretariat
16:40 – 16:50 (10 min)	Other Announcements and Bilateral Meeting(s) with selected Projects	Ms. Ji Yea Cha Implementation and Monitoring, CPD AFoCO Secretariat

Emcee: **Ms. Ji Yea Cha**
Implementation and Monitoring, CPD
AFoCO Secretariat



LIST OF AFoCO PROJECTS

PROJECT CODE	TITLE	PERIOD	COUNTRY	Project Manager
Completed Projects				
AFoCO/004/2014	Facilitating the Participatory Planning Community-Based Forest Management (CBFM) Using Geographic Information System (GIS) and Remote Sensing (RS) Technologies in Forest Resources Management in The Philippines, Indonesia, and Thailand	2014-2020	ID, PH, TH	Norlito M. Sarmiento
AFoCO/011/2016	Capacity Building on the Application of Landscape Approach to Support the Sustainable Natural Resources Management in Brunei Darussalam, Indonesia, Philippines, and Singapore (BIPS Project)	2016-2019	BR, ID, PH, SG	Marlon M. Atienza
On-going Projects				
AFoCO/005/2014	Establishment of Forest Genetics Research Center for Restoration of Major Timber Species in Cambodia	2016-2025	KH	Sok Heng
AFoCO/006/2014	Rehabilitation and Development of Mangrove Forest Ecosystem in Thai Binh Province, Viet Nam	2015-2023	VN	Tran Hieu Minh
AFoCO/008/2014	Village-based Forest Rehabilitation in Lao PDR	2016-2025	LA	Oupakone Alounsavath
AFoCO/010/2016	Domestication of Endangered, Endemic and Threatened Plant Species in Disturbed Terrestrial Ecosystems in Malaysia and Thailand	2016-2022	MY, TH	Ho Waimun
AFoCO/012/2019	The Registration of Small-scale Private Forest Plantations in Cambodia	2020-2021	KH	Chheang Dany
AFoCO/013/2020	Improving <i>Pinus caribaea Morelet</i> for Plantation on Degraded Land in Viet Nam's Northern Mountainous Region	2020-2023	VN	Bui Trong Thuy
AFoCO/014/2020	Integrated Pest and Disease Management in Teak Plantations in Bago Region, Myanmar	2020-2025	MM	Moe Zaw



AFoCO/015/2020	Model Forest for Livelihood Improvement of Forest Dependent Communities through Development of Community-based Enterprise and Forest Conservation	2020-2023	MM	Htun Htun
AFoCO/016/2021	Promotion of Vertical Integration in Wood Processing through People's Organizations in Community Based Forest Management Areas in the Philippines	2021-2026	PH	Janelyn Francisco
AFoCO/017/2020	Sustainable Community-based Enterprise Development for Improved Rural Livelihood in Bhutan	2020-2025	BT	Karma Jigme Temphe
AFoCO/018/2020	Development of Agroforestry Models for Promotion of Reforestation in the Different Zones in Timor-Leste	2021-2024	TL	Mario Godinho
AFoCO/023/2021	Innovative solution for climate change and biodiversity landscape strategy to support SDGs in Indonesia	2021-2024	ID	Ayun Wingyoning-rum
AFoCO/024/2021	Conservation and development of forest ecosystems biodiversity resources at Cat Tien National Park	2021-2025	VN	Nguyen Van Thanh
AFoCO/025/2021	Integrated village-driven forest rehabilitation and livelihood improvement in Viengthong district, Bolikhamxay province, Lao PDR	2021-2025	LA	Oupakone Alounsavath

Session I. Project Implementation & Management

Project evaluation outcomes of 2 completed regional projects

Post project implementation status vis-à-vis
findings and recommendations from the project evaluation

Performance review of 14 on-going projects

Project evaluation outcomes of two completed regional projects (AFoCO/004/2014 and AFoCO/011/2016)

Dr. Kikang Bae
Development and Evaluation,
Cooperation and Project Division,
AFoCO Secretariat



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- II. Summary of Evaluation**
- III. Project Evaluation Methodology**
- IV. Findings**
- V. Recommendations**
- VI. Follow-up Actions**

I. PROJECT PROFILE (AFoCO/004/2014)

Project Profile	
Project Code	AFoCO/004/2014
Project Title	Facilitating the Participatory Planning of Community Based Forest Management Using Geographic Information System and Remote Sensing Technologies in Forest Resources Management in the Philippines, Indonesia and Thailand
Project Duration	Start date: October 2015 End date: July 2020 (extended by 1 year because of Covid-19)
Participating Countries	Philippines, Indonesia, and Thailand
Main Objective	To contribute to the improvement of forests and forest resource development within the ASEAN region, particularly in areas with community settlements, through the use of advanced technologies and development of alternate livelihoods.
Budget and Source of Finance	Total: US\$ \$1,514,640 - AFoCO: US\$ 1,500,000 - National budget: US\$ 14,640

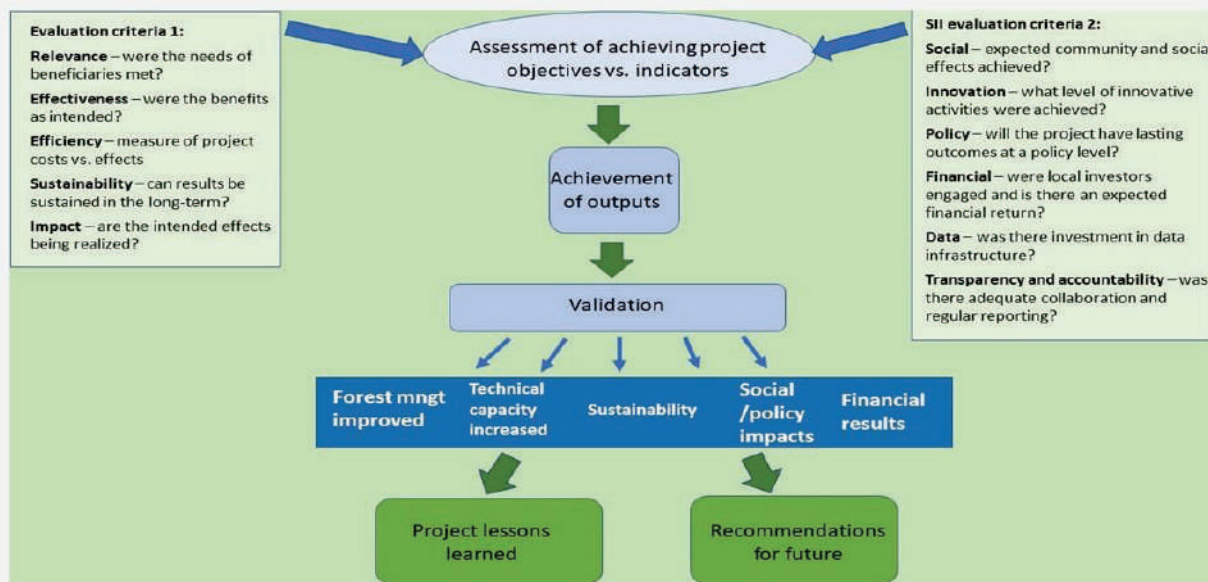


II. SUMMARY OF EVALUATION (AFoCO/004/2014)

Summary of Evaluation Report	
Evaluation Period	October– December 2021
Evaluation Sites	Partially home-based but with two site visits in Thailand (Mae Tha and Klong Cha Un), one in Indonesia (Cempaka Forest Partnership), and by remote connection in the Philippines to all three sites.
Composition	 <p>Ian D. Thompson, PhD International Consultant for various UN agencies, especially with UNDP</p> <p>Kikang BAE, PhD Program Officer for Project Development & Evaluation Development & Evaluation Team, Cooperation & Project Division, AFoCO, Republic of Korea</p> <p>I Wayan Susi Dharmawan, PhD Researcher, Development and Innovation Agency, Ministry of Environment and Forestry, Indonesia</p> <p>Sureeratna Lakanavichian, PhD Executive Director, Forest and People Research Centre, and Professor, Dept. of Highland Agriculture and Natural Resources, Chiang Mai University, Thailand</p> <p>Leni D. Camacho, PhD Professor, University of the Philippines Los Baños</p> 



III. PROJECT EVALUATION METHODOLOGY



IV. FINDINGS (AFoCO/004/2014)

Efficiency

- The project was run **efficiently in most aspects**.
- All nine CFs agreed with the **efficiency of the project** in large part because **detailed and specific activities were indicated in the work plans, and each forest provided detailed activities with a corresponding cost**.

Effectiveness

- Implementation was fully **transparent** as a result of firm reporting requirements and **fully participatory involvement** of communities
- **Effective leadership** from the Philippines through both administrative and technical committees contributed significantly to the success of the project
- All **of the project objectives were achieved to some degree**, although the goals for improving livelihoods encountered various issues at some community forests, often owing to Covid-19 that limited markets
- Some of the **main objectives completed** included **accurate mapping of all nine forests and training** for and development of forest management plans. .

IV. FINDINGS (AFoCO/004/2014)

Sustainability

- Sustainability of this project will depend to a large extent on **continued government (and possibly NGO) advice and support**
- It will be **essential to monitor all start-up enterprises** in the future to determine the impact of these projects on profits to the communities and, if necessary, to decide if further funding and/or training may be warranted to ensure long-term sustainability.

Impact

- There was a **high level of impact on policy development and application of existing policies** in all three countries.
- There was also **resultant positive impact** on community involvement and interest for forest management, on the area of forest recovered, and hopefully in time, on increased income from the livelihoods projects.

Limitations

- A thorough analysis of the databases could not be fully achieved without seeing the actual software being used, and so it is **uncertain how the monitoring programmes relate to these databases, or what value they provide within the communities**.

IV. RECOMMENDATIONS (AFoCO/004/2014)

- It would be beneficial to facilitate the more expeditious release of funds to countries, if a reasonable mechanism could be found. For example, release of project funds on an annual basis, but still requiring periodic submission of reports, and adoption of a certain flexibility in funds use, with clearance from AFoCO would reduce implementation delays.
- Community competency with GIS and GPS at the end of this project was still very limited. Targeting this type of training to local government staff and specific individuals within communities who have an interest and possibly some basic expertise, would result in better uptake
- AFoCO may wish to work towards establishing a community forest network as a mechanism for sharing ideas and solutions to problems across ASEAN.
- It would be useful for AFoCO to hire a project coordinator, rather than relying on a single country to direct the multilateral projects.
- Given the uncertainty about the sustainability of the livelihoods established for some of the CFS, consideration should be given to follow-up monitoring on an annual basis to determine success or the possibility of further work to maintain the enterprises.
- Given the notable additional outputs as a result of involving the research agency in Indonesia, projects such as this can benefit from the added value of associating directly with these research agencies or universities.

I. PROJECT PROFILE (AFoCO/011/2016)

Project Profile	
Project Code	AFoCO/011/2016
Project Title	Capacity Building for Landscape Approach to Support the Sustainable Natural Resources Management in Brunei, Indonesia, Philippines & Singapore
Project Duration	Start date: March 2016 End date: March 2019
Participating Countries	Brunei Darussalam, Indonesia, Philippines, Singapore
Main Objective	To strengthen transboundary cooperation among the ASEAN countries in the forestry sector through the application of landscape approach in natural resources management
Budget and Source of Finance	Total: US\$ 539,726 - AFoCO: US\$ 539,726 - National budget: N/A (in-kind (US\$ 68,855) from the Philippines)



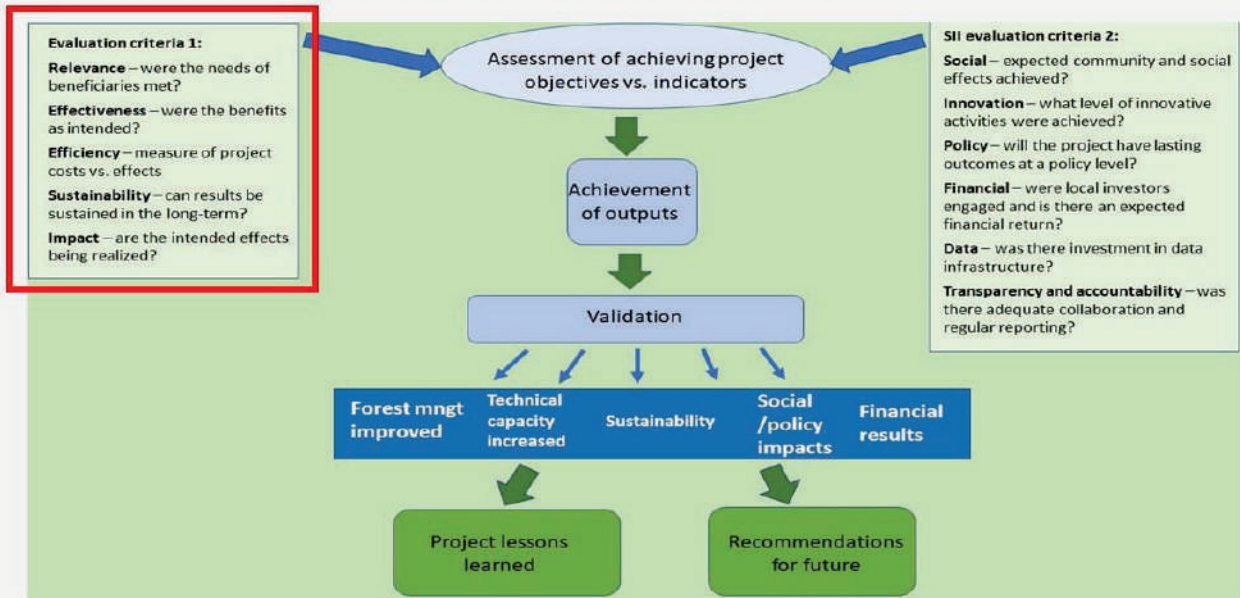


II. SUMMARY OF EVALUATION (AFoCO/011/2016)

Summary of Evaluation Report	
Evaluation Period	15 April – 29 May, 2020
Evaluation Sites	No field visit
Composition	<p>Kikang BAE, PhD Program Officer for Project Development & Evaluation Cooperation & Project Division, AFoCO, Republic of Korea</p> <p>Lee Seong Han, PhD Program Officer for Human Resource Management Planning and Budget Division, AFoCO, Republic of Korea</p>



III. PROJECT EVALUATION METHODOLOGY



IV. FINDINGS (AFOCO/011/2016)

Relevance

- The project is **consistent with the objectives of AFoCO** as stated in the Agreement, especially in Article 3.2
- The project remains to **be in line with the AFoCO Strategic Plan** (2019-2023)
- The project is **in harmony with the national policies** since the restoration theme in each country characterizes the priority forest types requiring immediate restoration efforts.
- Just looking at those project activities, the project did not capture some **principles of FLR** such as engaging stakeholders and **restoring multiple functions for multiple benefits** which should have been considered in the project design.

Effectiveness

- Generally, most of the expected outputs were achieved as planned, as shown in Annex 3 except in a few cases such as the cancellation of the activities
- The delays of the projects seem to be caused by **the lack of specific project work plans and logical framework** at the time of the project's launch
- **The forestry officials are capable to guide relevant local communities and researchers** involved in the project.
- It was found that there are **some unforeseen circumstances arose** in each of the country which necessitated revisions of the work plan and budget

IV. FINDINGS (AFOCO/011/2016)

Efficiency

- The project was run **cost efficiently**.
- The unit cost per planned activity was **estimated from prevailing market prices, and domestic standards** in each implementing countries.

Impact

- **Considering the small size of the project site**, the project is perceived to **provide more on the areas on capacity building** with some possibilities that the project sites will also serve for future technical trainings related to FLR.
- According to the answer of the questionnaire and an interview from the four (4) countries that there is **no negative effect from the implementation of this project**.

Sustainability

- **Existing tenure or land use arrangements**, particularly on the demonstration plots is perceived to **be quite secured in the long term**.
- The implementing countries were able find **a project site which are free from land tenure issues**.
- The implementing countries have some **feasible plans in close consultation with existing government and/or relevant agencies for the sustainability** to continue utilizing the demonstration sites even after the project is completed.

IV. RECOMMENDATIONS (AFOCO/011/2016)

- Establishment of demonstration sites and capacity building exercises on sharing experiences will give ample opportunity for other member countries and whoever interested in to acquire knowledge gained and understand challenges dealing with the project topics. In this regard, collaborative projects involving more than two countries should continue to prioritize optimization of synergy effects and joint outcome/outputs.
- On the other hand, there also a need for the Secretariat to be more visible during project implementation in terms of initiating more opportunities for project consultation to discuss issues and concerns that need immediate action. In the event that the lead country will not be able to conduct on-site monitoring to other implementing countries, the oversight functions of the Secretariat should be further enhanced in terms of its monitoring functions.
- The sustainability mechanisms already developed by the respective implementing countries have to be regularly monitored internally and by the Secretariat to certain extent. Likewise, concerned stakeholders, especially those that are outside the direct supervision of Forest Department should be provided with appropriate incentives for their participation and resources provided to implement such mechanisms.

AFoCO/004/2014

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AFoCO Annual Technical Workshop 2022
Project Profile
Project Outcomes
Project Success Factors
Lessons Learned
Project Sustainability

**Project Name**

Facilitating the Participatory Planning of Community-Based Forest Management Using Geographic Information System and Remote Sensing Technologies in Forest Resources Management in the Philippines, Indonesia and Thailand (AFoCO/004/2019)

Country/Presenter

Philippines
Norlito P. Sarmiento
Regional Project Manager for AFoCO/004/2014

**PROJECT PROFILE**

Project Title (Code)	Facilitating the Participatory Planning of Community-Based Forest Management Using Geographic Information System and Remote Sensing Technologies in Forest Resources Management in the Philippines, Indonesia and Thailand (AFoCO CFM Planning Project) (AFoCO/004/2014)
Project Duration/Time elapsed	Five and one-half years (09 December 2014 – 30 July 2020), Completed
Objectives	Contribute to the improvement of forest resources development within the ASEAN Region, particularly in areas with community settlements, with the aid of Geographic Information Systems and Remote Sensing (RS) technologies.
Outputs	<ul style="list-style-type: none"> ▪ Review of Literature and Documentation of In-Country Workshops on CFM Planning Processes ▪ Regional Workshop ▪ Enhanced Framework on Participatory and GIS/RS based Community Forest Management (CFM) planning ▪ CFM Planning Team capacitated ▪ CFM or Community Resource Management Framework (CRMF) plan per pilot site ▪ Area development for forest rehabilitation and/or as source of livelihood ▪ Facilities established and made functional in support to project components ▪ Livelihood enterprise implemented ▪ Database management and monitoring system established ▪ Cross-Country Visits and Project Coordination Committee Meetings

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc

Enhanced CFM Planning Framework

Capacitated CFM Facilitators and Community/Stakeholders on CFM Planning

Established Agroforestry plantation and Livelihood/Enterprise

Developed Database Management System

POLICY

Translation of project outputs/intervention into forest policies/guidelines/knowledge product

INSTITUTIONAL

Translation of project outputs/intervention into institutional/organizational capacity building and knowledge sharing

LIVELIHOOD

Local level outputs/intervention that created livelihood opportunities (jobs, production of commodities, etc)

DATABASE MANAGEMENT

Developing peoples organization as monitors and data managers

PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDERS CONSULTATION

Stakeholders engagement in the form of meaningful consultation, participatory planning, and implementation strengthened their cooperation, support and commitment

CAPACITY BUILDING

Coaching and mentoring of frontline implementers and concerned stakeholders on CFM planning, plantation development, database development, and livelihood project development and implementation

REGIONAL COOPERATION

Cross country visits/exposure trips, regional workshops and project coordination committee meetings facilitated exchange and transfer of knowledge, information, lessons gained and experiences between and among implementing countries, resulting to strengthened Regional Cooperation.

MAIN LESSONS LEARNED

OPERATIONAL

- Improved process of CFM planning due to simplified, facilitated process and with the use of GIS and RS technologies
- Project guidelines and protocols aided the smooth implementation of the project
- Cross country visits/exposure trips and regional workshops as an effective venue for exchange of knowledge, information, lessons gained and experiences
- Stakeholders engagement in the form of meaningful consultation, participatory planning, and implementation strengthened their cooperation, support and commitment
- Close coordination and active collaboration among the implementing countries ensure the effective project implementation

PROJECT MANAGEMENT AND ADMINISTRATION

- Need for the AFoCO Secretariat to hire a Project Coordinator for the multilateral/ regional projects
- Regular conduct of dialogue in the form of Project Coordination Committee meetings provided direction in project implementation
- Exit strategy and sustainability action plan ensure the continuity of the project gains
- Strong support and guidance of AFoCO, and lead country contributed significantly in attaining Project goals and objectives
- Recommends to transfer/release of project funds on an annual basis with periodic submission of reports (quarterly, semi-annual, annual) to prevent delay of implementation

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PROJECT SUSTAINABILITY

INSTITUTIONAL REFORMS

- Streamline planning guidelines and procedures with the aid of GIS and remote sensing in the preparation of CFM plans/CRMF
- Sustain the avenue for virtual monitoring for faster and practical ways of information exchange through the provided gadgets and their cellphones (virtual meets)

EXIT STRATEGIES

- Continuous provision of technical assistance and guidance, monitoring and evaluation
- Request maintenance fund for the gadgets to conduct of periodic maintenance of the equipment, software, hardware and database developed through the project
- Identify, link and engage other partners, local government units, other government agencies, funding institution to assist the PO in the implementation of Sustainability Action Plan
- Continue enhancement of potential PO members' and second liners', especially the youth's capability on the hands-on application and management of the database

POLICY ADOPTION

- Project lessons, achievements and knowledge products contributing to policy enhancement

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AFoCO/011/2016

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Project Profile
Project Outcomes
Project Success Factors
Lessons Learned
Project Sustainability



Project Name

Capacity Building on the Application of Landscape Approach to Support the Sustainable Natural Resources Management in Brunei Darussalam, Indonesia, Philippines and Singapore (BIPS Project) : AFoCO/011/16

Country/Presenter

Philippines
Marlon Atienza
Regional Project Coordinator for AFoCO/011/2016



PROJECT PROFILE

Project Title (Code)	Capacity Building on the Application of Landscape Approach to Support the Sustainable Natural Resources Management in Brunei Darussalam, Indonesia, Philippines and Singapore (BIPS Project, AFoCO/011/2016)
Project Duration/Time elapsed	Start date : March 30, 2016 / End date : March 29, 2019 / Completed
Objectives	Strengthen trans-boundary cooperation of respective forestry sector within ASEAN countries through the application of landscape approach in natural resources management.
Outputs	<ul style="list-style-type: none"> • Demonstration plots/learning areas in various landscapes within implementing AFoCO Member Countries • Capacity building activities • Regional workshops and cross country visits • Documentation of good practices and lessons learned • Comparative assessment • Experiential learning modules

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc

Improved policy of FLR

POLICY

Translation of project outputs/intervention into forest policies/guidelines

Enhanced Capacity of FLR practitioners

INSTITUTIONAL

Translation of project outputs/intervention into institutional/organizational capacity building and knowledge sharing

Increased livelihood opportunities for the Community

LIVELIHOOD IMPROVEMENT

Local level outputs/intervention that created livelihood opportunities (jobs, production of commodities etc)

Facilitated rehabilitation/conservation of the project sites

ENVIRONMENTAL

Presence of project promoted area development through intensified monitoring

PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

PARTICIPATIVE IMPLEMENTATION

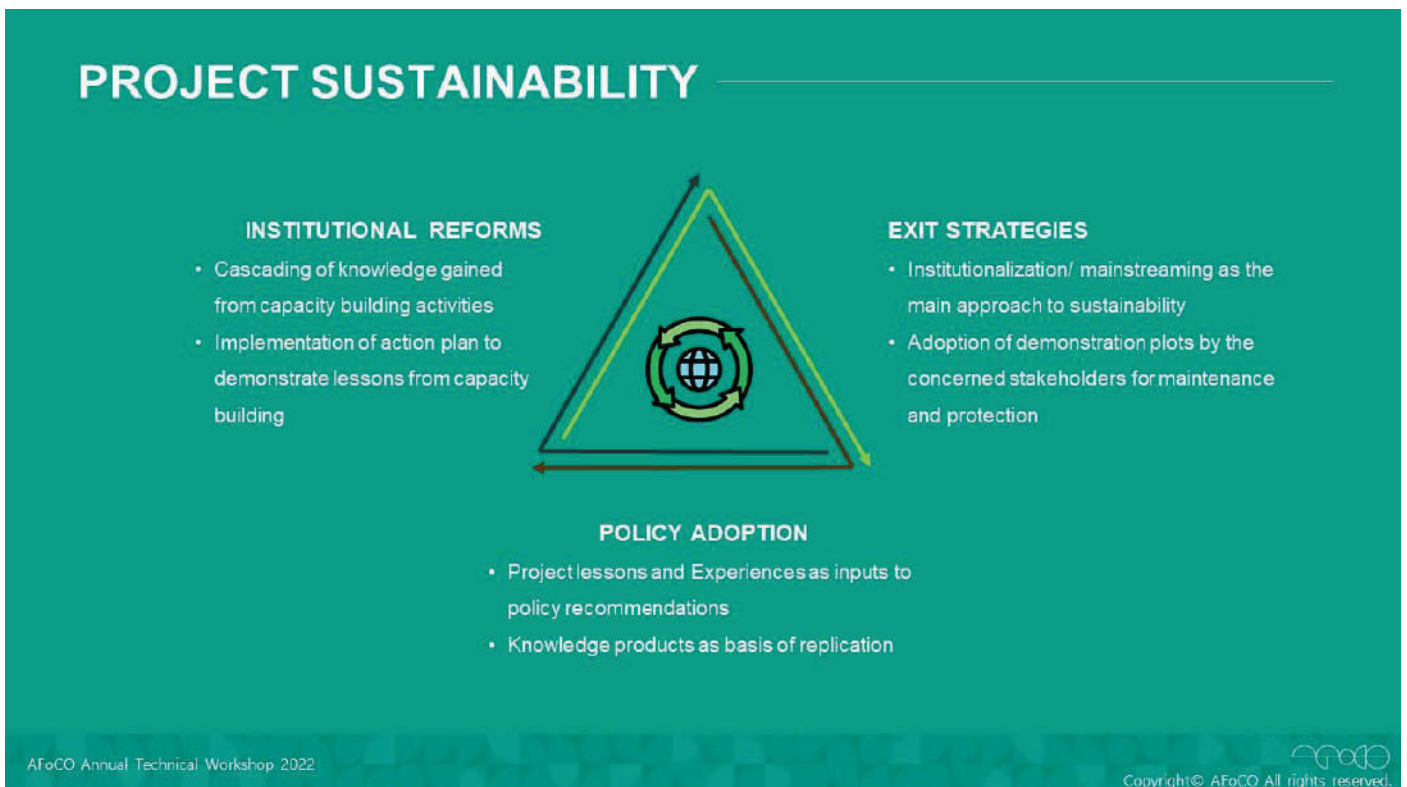
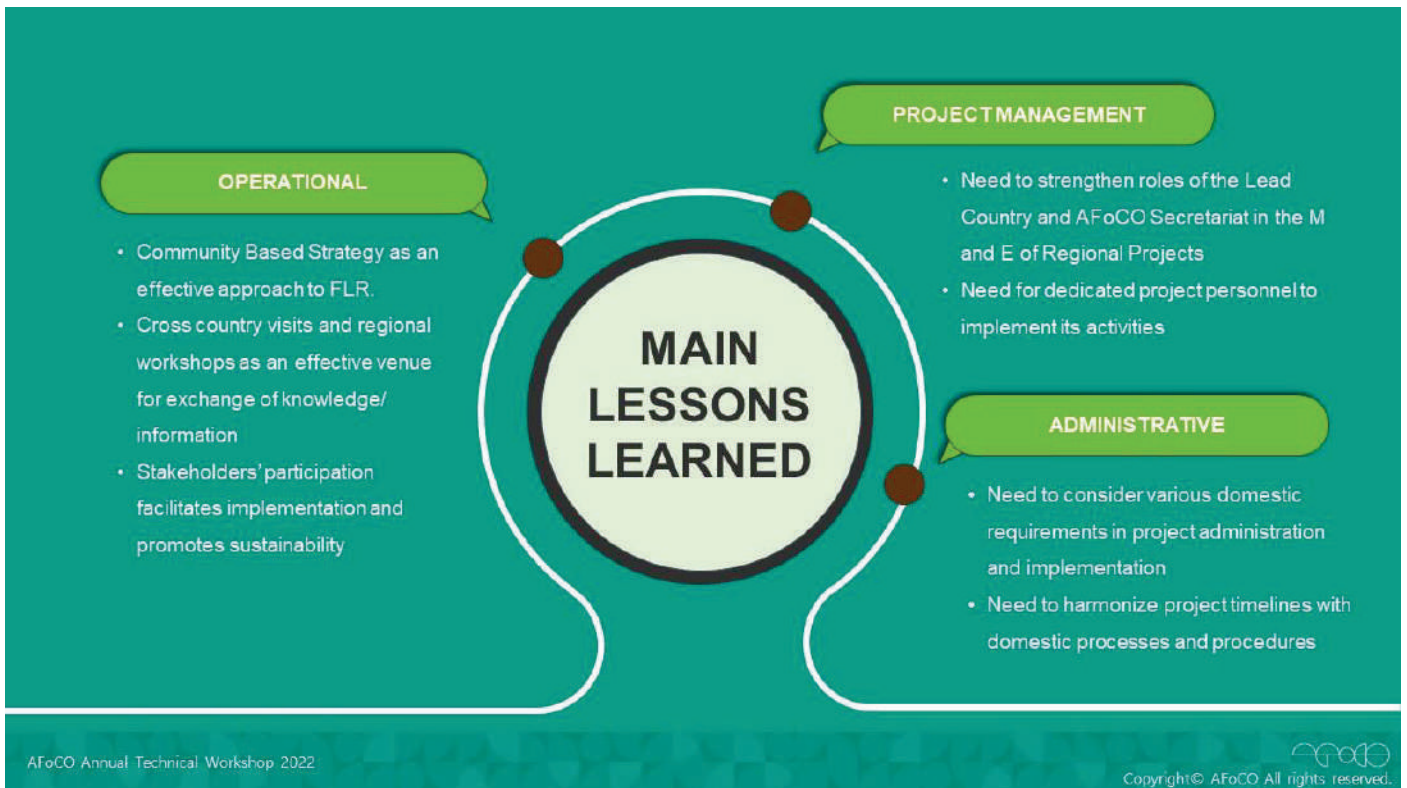
Involvement of concerned stakeholders from project development to implementation resulted in strong support from the stakeholders

COMMUNITY BASED APPROACH

Direct involvement of communities and stakeholders in project implementation resulted in higher sense of ownership to the project and its outputs

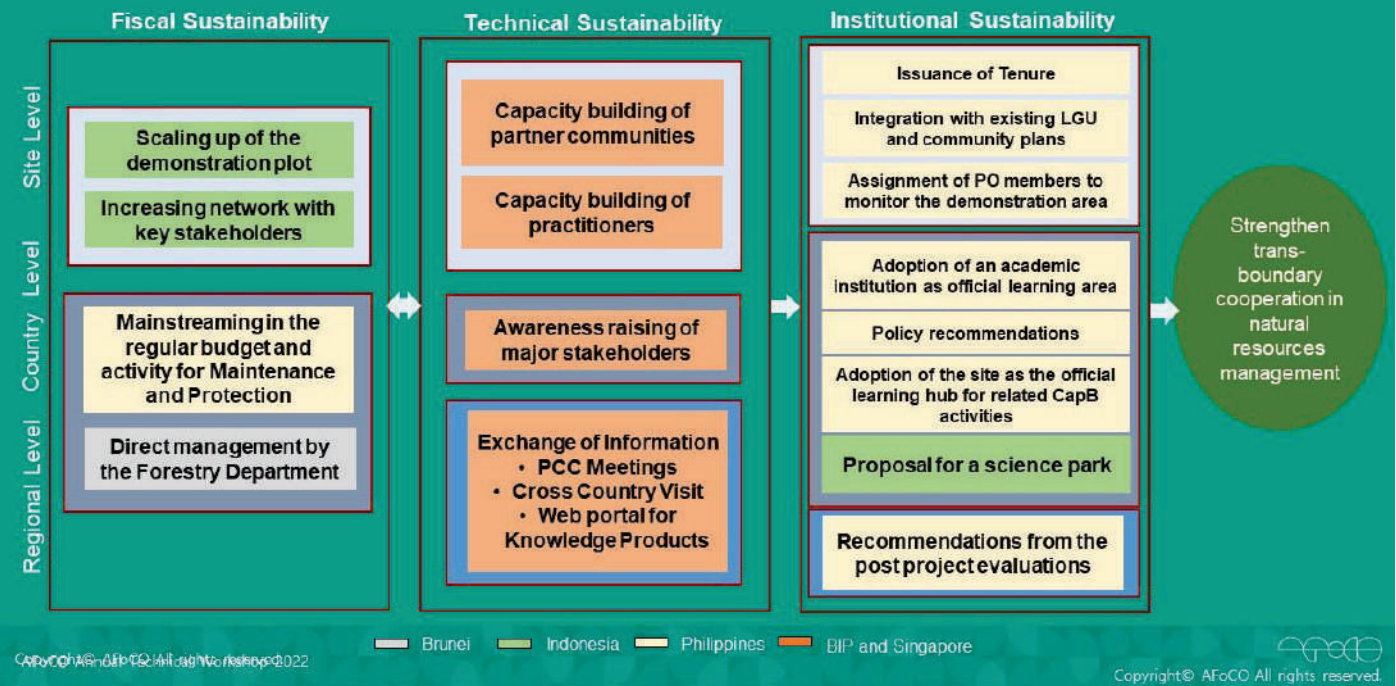
REGIONAL COOPERATION

Cross country visits and regional workshops facilitated exchange and transfer of knowledge between and among implementing countries, resulting in strengthened Regional Cooperation





PROJECT SUSTAINABILITY FRAMEWORK



AFoCO/005/2014

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AFoCO Annual Technical Workshop 2022	
Project Profile	
Project Outcomes	
Project Success Factors	
Lessons Learned	
Project Sustainability	

Project Name

Establishment of Forest Genetics Research Center for Restoration of Major Timber Species in Cambodia (AFoCO/005/2014)

Country/Presenter

Cambodia
Seab Kimsrim
Project Coordinator for AFoCO/005/2014

**PROJECT PROFILE**

Project Title (Code)	Establishment of Forest Genetics Research Center for Restoration of Major Timber Species in Cambodia (AFoCO/005/2014)				
Project Duration/Time elapsed	2016-2025 (10 years project) / 60%				
Financial Utilization Rate (Fund Utilized/Fund Transfer*100)	70.07% (1,051,110 USD as of 2021)				
Objective 1			Objective 2		
Implement a long-term tree breeding plan			Strengthen the restoration and tree breeding capabilities of the Forestry Administration in Cambodia.		
Output 1	Output 2	Output 3	Output 4	Output 5	Output 6
Establishment of Progeny Test Plantation (24ha)	Establishment of Seed Orchard (6ha)	Establishment of Demonstration Forest (18ha)	Silvicultural Management (200ha)	Education and Training	Publication of Textbook

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc



IMG 1. PSC Meeting



Project Information Sharing



Involvement of villagers in maintenance of project sites



Research on tissue culture

POLICY

- Publication of key accomplishments of the project
- Consultation of the head of the FA on the progress of the project through the PSC meetings

INSTIUTIONAL

- Involvement of the students on research
- Using the project as learning site on forest restoration to communities, Foresters for local and international training events

LIVELIHOOD IMPROVEMENT

- Testing of agroforestry models
- Training of the communities on farming techniques
- Providing local employments to the communities
- Training the communities on asexual propagation of fruit trees

FOREST INNOVATION

- Research on tissue culture on native tree species contribute to mass production of seedling for forest restoration
- Testing asexual propagation techniques to timber species
- Using the aerial drones in monitoring

PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION



- Engaging the communities through meetings and extensions
- Engagement of the sub-national FA on the purpose and progress of the project

PROJECT DATA BASE

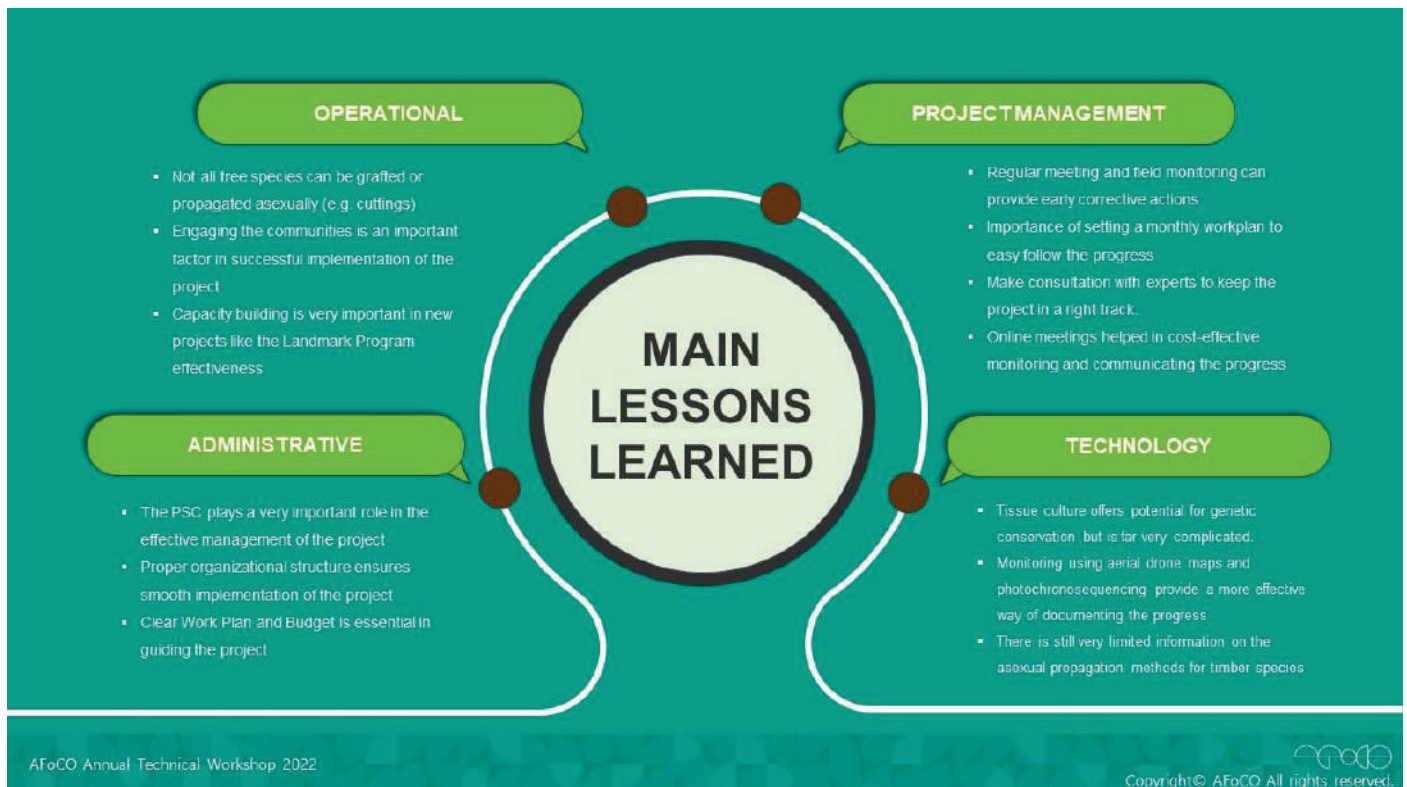


- Regularly monitor the growth performance of the progeny test plantations
- Use of drone aerial photos and ground photos to monitoring the development and growth of teh research plots
- Systematically store the field measurements in a database

INTERNAL CAPACITY BUILDING



- Experts from NIFOS and AFoCO providing advice on the technical issues
- Project staff closely supervised the field staff



AFoCO/006/2014

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AFoCO Annual Technical Workshop 2022
Project Profile
Project Outcomes
Project Success Factors
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Project Sustainability

Project Name

Rehabilitation and Sustainable Development of Mangrove Ecosystem in Thai Binh Province, Viet Nam (AFoCO/006/2014)

Country/Presenter

Vietnam

Luu Tiên Đạt

Project Coordinator, AFoCO/006/2014

**PROJECT PROFILE**

Project Title (Code)		Rehabilitation and Sustainable Development of Mangrove Ecosystem in Thai Binh Province, Viet Nam (AFoCO/006/2014)					
Project Duration/Time elapsed		2014-2023 / 80%					
Financial Utilization Rate (Fund Utilized/Fund Transfer*100)		94.9%					
Objective 1				Objective 2			
To afforest, rehabilitate and sustainably manage mangrove forest ecosystems				To raise awareness and enhance knowledge and capacity as well as communication			
Output 1	Output 2	Output 3	Output 4	Output 5	Output 6	Output 7	Output 8
Maps of new afforestation, supplementary plantation and protection of mangrove forest (960ha)	New plantation: 80ha mangrove	Supplementary plantation: 80ha	Protect new afforestation and supplementary planting arrears and existing mangrove areas: 800 ha	Equipment supply for mangrove forest protection and development activities	Publications and training documents on relevant technical topics	training courses and study tour	Communication activities in project area

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc



TRAINING COURSE

Provided updates on forest protection activities, legal regulation on penalties for administrative violations against forestry regulations, and results of baseline study on ecotourism in Thai Binh province



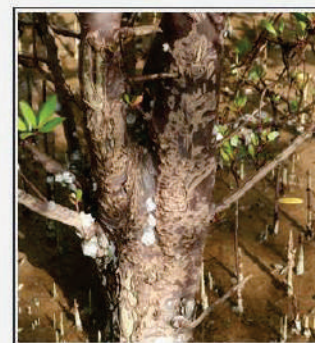
INSTITUTIONAL

Central PMB and provincial PMB has closely work together, along with the cooperation of communal forest protection teams and patrolling teams to keep new regulation and policies updated as well as to have timely response on any urgent matters.



LIVELIHOOD IMPROVEMENT

The mangrove ecosystem has resulted in the development of different livelihoods (aquaculture, raising poultry, etc) under the mangrove canopy



ETC

Establish a protecting wall to mitigate the impact of storms, create a coastal ecosystem

PROJECT SUCCESS FACTORS

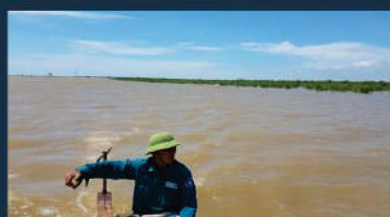
Project arrangements and strategies that led to achievement of targets and outputs

MANGROVE AREA PLANTED



Planted mangrove (80 ha of new plantation and 80ha of supplementary plantation) has been tended and grown healthily

PROTECTION OF MANGROVE AREA

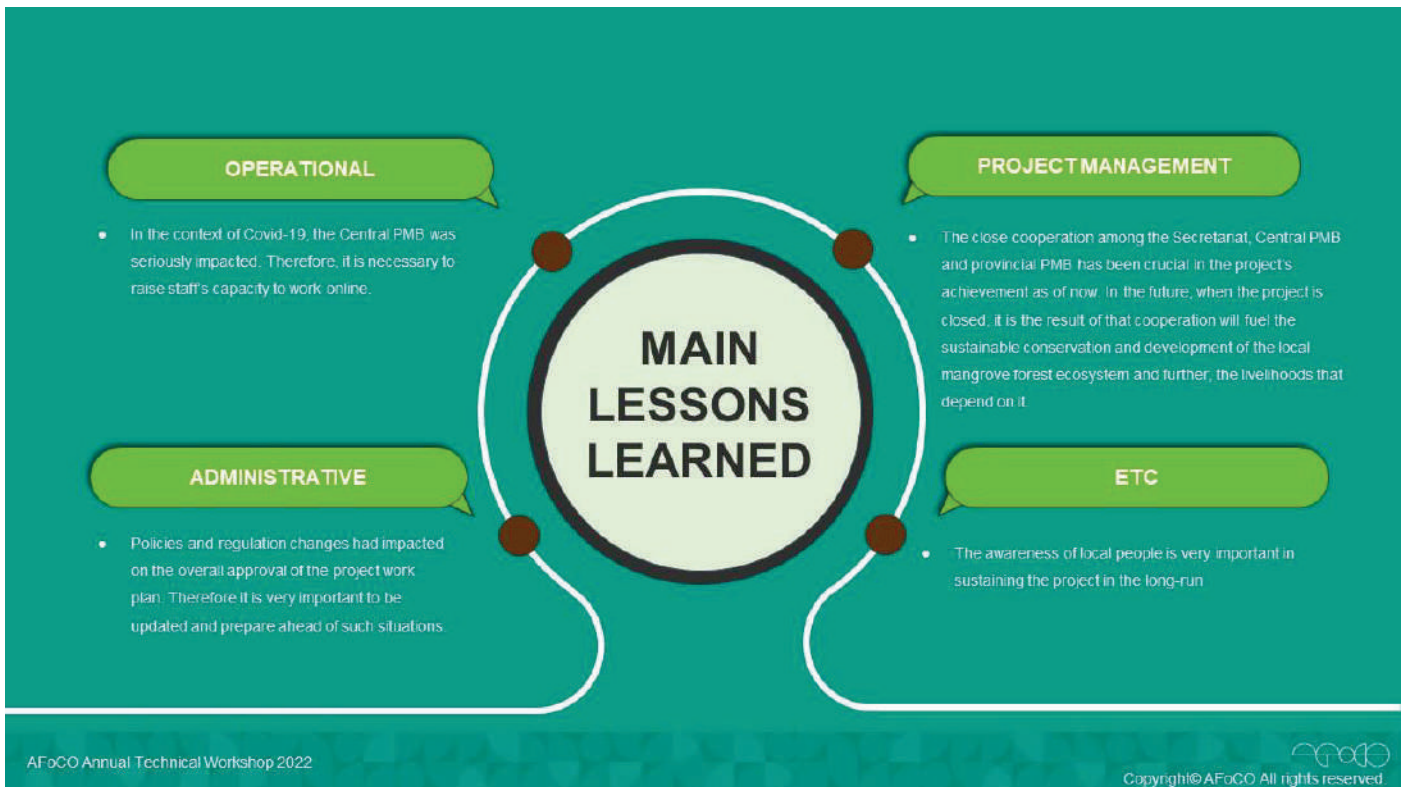


Patrolling teams has been operating as usual and no cases of violation has been recorded

TRAINING COURSES



Training courses and study tours has raised capacity and awareness of staff, local community in project site and suggested initiatives for the development of livelihood models



AFoCO/008/2014

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AFoCO Annual Technical Workshop 2022
Project Profile
Project Outcomes
Project Success Factors
Lessons Learned
Project Sustainability

Project Name

Village-based Forest Rehabilitation in Lao PDR (AFoCO/008/2014)

Country/Presenter

Lao PDR

Dr. Oupakone Alounsavath, Project Manager for AFoCO/008/2014



PROJECT PROFILE

Project Title (Code)	Village-based Forest Rehabilitation in Lao PDR (AFoCO/008/2014)		
Project Duration / Time Elapsed (%)	Start date: 2016 (MOU: 01 October 2014) End date: 2025 (MOU: 30 September 2023) / 58.3%		
Financial Utilization Rate (Fund Utilized/Fund Transfer*100)	93.7% (1,158,046.18 USD as of 2021)		
Objective 1	Objective 2	Objective 3	Objective 4
To demonstrate village based forest rehabilitation concepts in degraded forests	To generate broad public support on the implementation of national forest rehabilitation policy	To provide incentives to local villagers	To strengthen capability of stakeholders at all levels for successful implementation and replication of the project
Output 1	Output 2	Output 3	Output 4
<ul style="list-style-type: none"> ➢ Produce 455,000 seedlings ➢ Areas Planted 60 ha ➢ Areas enriched 790 ha ➢ Areas Protected 2,770 ha 	Public and private sectors are aware and promote village based forest rehabilitation program,	Local villagers have incomes implementing forest rehabilitation activities	Forestry sectors and local authority have knowledge and capacity to implement national forest rehabilitation policy

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc



Forestry Law and Strategy 2035

- Implement national forest rehabilitation policy
- Contribute to increase forest cover 70%



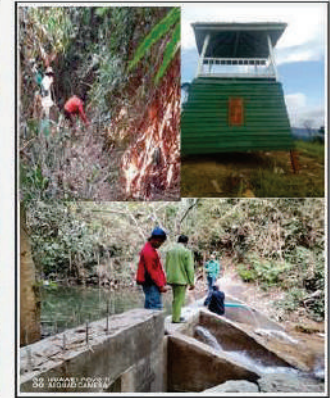
Institutional Strengthening

Villagers have capacity to produce a good quality of seedlings and implement forest rehabilitation activities



Income Generation

Local villagers, particularly, the poor have incomes from sale of seedlings, enrichment planting, maintenance and protection of rehabilitated areas



Environment Protection

Improvement of the quality of forest to ensure biodiversity conservation, habitat for plants and animals, reduction of the impacts from natural disasters.

PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION



Stakeholders' consultation on project implementation and management

PROJECT DATA BASE

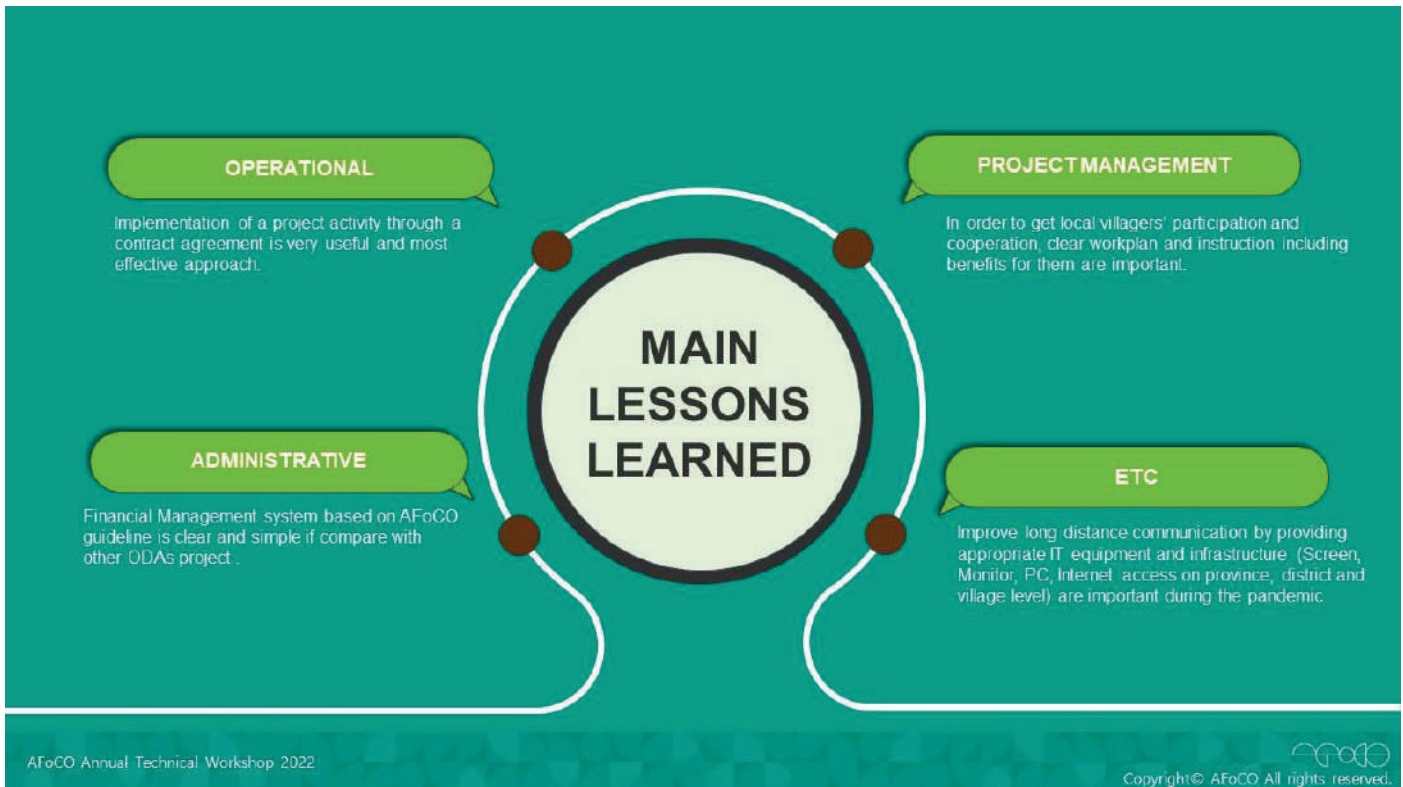


Project M&E is based on systematic data gathering and analysis at all levels.

INTERNAL CAPACITY BUILDING



Coaching and mentoring of front line implementers and stakeholders.



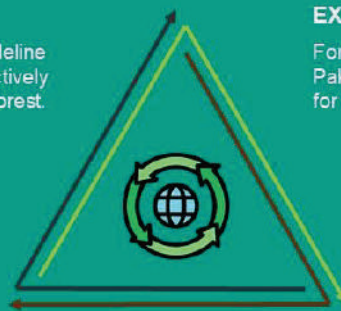
PROJECT SUSTAINABILITY

INSTITUTIONAL REFORMS

Village-based forest rehabilitation guideline will demonstrate how local villagers actively engage in rehabilitation of degraded forest.

EXIST STRATEGIES

Forest rehabilitation areas will be handed over to Paksong and Sangthong DAFO and target villagers for continuous maintenance and utilization.



POLICY ADOPTION

The successful implementation of this project will provide substantial information in developing a policy framework that could promote village-driven forest rehabilitation in whole country.

AFoCO/010/2016

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AFoCO Annual Technical Workshop 2022
Project Profile
Project Outcomes
Project Success Factors
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Project Sustainability

Project Name

Domestication of Endangered, Endemic and Threatened Plant Species in Disturbed Terrestrial Ecosystem in Malaysia and Thailand (AFoCO/010/2016)

Country/Presenter

Malaysia
Ho Wai Mun
Project Leader for AFoCO/010/2016

**PROJECT PROFILE**

Project Title (Code)	Domestication of Endangered, Endemic and Threatened Plant Species in Disturbed Terrestrial Ecosystem in Malaysia and Thailand (AFoCO/010/2016)				
Project Duration/Time elapsed	19 May 2016 till 31 December 2022 / 85%				
Financial Utilization Rate (Fund Utilized/Fund Transfer*100)	Malaysia: $\text{USD}587,550 / \text{USD}580,621 * 100 = 101.19\%$ (including commitment for tending contract till Dec 2022) Thailand: $\text{USD}548,516 / \text{USD}548,516 * 100 = 100.00\%$ (including local administrative for administration till September 2022) Note: As reported in Financial Report 2021				
Objective 1			Objective 2		
Domestication of endangered, endemic and threatened species			Technology transfer		
Output 1			Output 2		
Area targeted: Malaysia – 6.0 ha Thailand – 7.3 ha	Area planted: Malaysia – 7.1 ha Thailand – 9.6 ha	Species targeted: Malaysia < 12 spp Thailand < 12 spp	Species planted: Malaysia – 20 spp (3,650 trees) Thailand – 12 spp (6,666 trees)	Seminar/ Workshop targeted: Malaysia – 3 Thailand – 3	Seminar/ Workshop organized: Malaysia – 4 Thailand – 3

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc

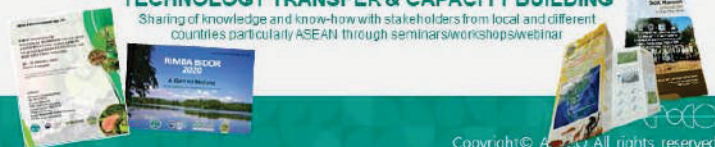


NATIONAL & INTERNATIONAL COMMITMENTS

1. Convention on Biological Diversity – Aichi Biodiversity Targets (11 & 12)
 2. Commitment in maintaining land mass under national forest cover
- Malaysia: 50% (Rio Earth Summit 1992); Thailand: 55% (20-Year National Strategic Plan (2018-2037))

TECHNOLOGY TRANSFER & CAPACITY BUILDING

Sharing of knowledge and know-how with stakeholders from local and different countries particularly ASEAN through seminars/workshops/webinar



PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION

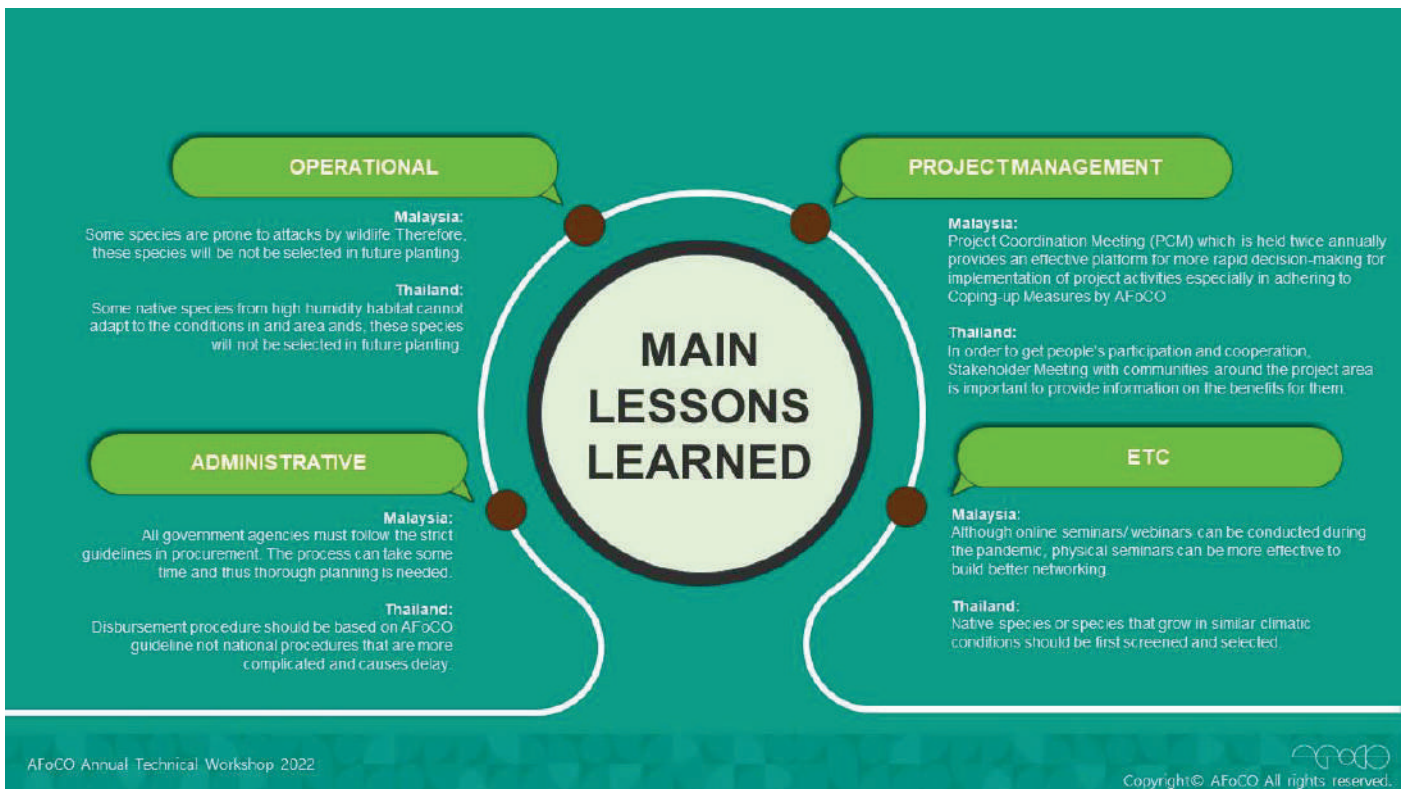
Stakeholders' consultation on project implementation and management through meetings

PROJECT DATABASE

Analysis of data on survival and growth, GPS maps, information on pests

INTERNAL CAPACITY BUILDING

Coaching and mentoring of front line implementers and stakeholders.



PROJECT SUSTAINABILITY

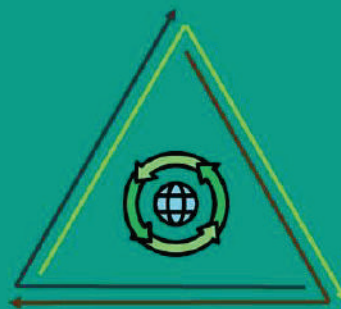
INSTITUTIONAL REFORMS

Malaysia

- Afforestation projects within the Forest Plantation Program in FRIM has adopted the planting and soil amelioration methods used by the AFoCO Project.

Thailand

- The project site will become demonstration plot of Electricity Generating Authority of Thailand (EGAT) and Faculty of Forestry, Kasetsart University (KUFF).



POLICY ADOPTION

Malaysia
Not applicable

Thailand
Wasteland utilizing

EXIST STRATEGIES

Malaysia

- FRIM will continue to maintain the planted sites as demonstration plots
- Proposal to develop teaching modules based on existing planted sites for online / physical training courses.
- Utilization of sites for R&D, post-graduate study plots, eco-tourism and future seed production area.

Thailand

- Experimental plots will be handed over to EGAT and KUFF for continuous maintenance and utilization.

AFoCO/012/2019

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AFoCO Annual Technical Workshop 2022	
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Project Name

The Registration of Small-scale Private Forest Plantation in Cambodia (AFoCO/012/2019)

Country/Presenter

Cambodia / Chheang Dany / Project Manager for AFoCO/012/2019
 Presenter: Say Sinly, Project Staff for AFoCO/012/2019



PROJECT PROFILE

Project Title (Code)	The Registration of Small-Scale Private Forest Plantations (AFoCO/012/2019)
Project Duration/Time elapsed	2020-2021 and extended to Sep. 2022 / 73%
Objectives	To institutionalize the means to encourage the establishment of sustainable small-scale private forest plantations. Its objectively variable indicator is the development and endorsement of an enabling environment, including guidelines and incentives, to encourage the establishment of small-scale private forest plantations.
Outputs	<ol style="list-style-type: none"> Guidelines and incentives to encourage the establishment of small-scale private forest plantations are developed and endorsed. Comparative assessments of the patterns of growth and market demand to use in the selection of species to provide in the establishment of small-scale private forest plantations are prepared. Capacity building and outreach activities to initiate pilot plantations and prepare plans to support the continued establishment of small-scale private forest plantations are provided.
Physical Progress as of 2021 (based on PIP)	85.06%
Financial Progress as of 2021 (based on PIP)	86.84%

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc



NATIONAL POLICY

Approved Guidelines and incentives for the Registration of Private Forest Plantations.



SHARE KNOWLEDGE AND CAPACITY BUILDING

- Publication of two stories related to Customized forest models.
- Report on Consultation Workshop on Rules and Guidelines for the Registration of Private Forest Plantations in Cambodia.
- Enhance capacity of stakeholders through workshops and training on establishment of small scale private forest plantations



LONG TERM LIVELIHOOD IMPROVEMENT

- provided by the project through
- Harvesting of private forest plantations
 - Employment opportunity
 - Harvesting of fruit tree plantations (mangoes)



AFFORESTATION

The project distributed 116,500 seedlings (around 73 ha of plantations) to 2,102 households and public institutions in 16 communes in 3 districts in Kampong Cham province

PROJECT SUCCESS FACTORS

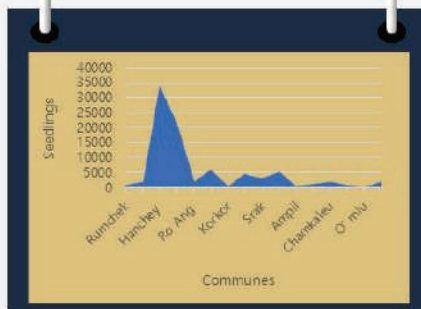
Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION



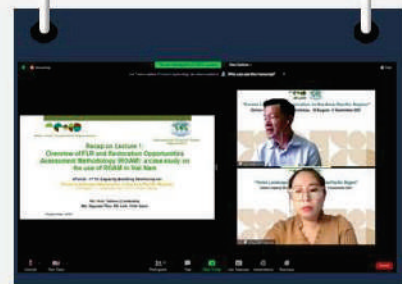
- Meetings, training and workshops
- Use of social media for consultation and communication with local people and authorities.
- Direct communication
- Outreach and flexibility
- Direct participation

PROJECT DATA BASE



- Demand for seedlings by local communities
- Seedlings species
- Number of villages, communes received seedlings
- Data on pattern growth
- Survival rate of distribution of seedlings
- Market demand

INTERNAL CAPACITY BUILDING



- Project staff participated in AFoCO training program.
- Local community on site training related to planting of trees and maintenance of planted seedlings.
- Prevention of forest fire.
- Enhanced capacity of project staff through internal coaching



AFoCO/013/2020

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AFoCO Annual Technical Workshop 2022
Project Profile
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Project Sustainability

Project NameImproving *Pinus caribaea Morelet* for plantation on degraded land in Northern mountainous region (AFoCO/013/2020)**Country/Presenter**

Viet Nam

Bui Trong Thuy

Project Manager for AFoCO/013/2020

**PROJECT PROFILE**

Project Title (Code)	Improving <i>Pinus caribaea Morelet</i> for Plantation on Degraded Land in Viet Nam's Northern Mountainous Region (AFoCO/013/2020)
Project Duration/Time elapsed	2020-2023, 43%
Objectives	<ol style="list-style-type: none"> 1) To improve high-quality <i>P. caribaea</i> seedling production by selection of at least 150 plus trees. 2) To develop and transfer the guideline of intensive forest plantation to production by plantation of 11ha of model forest from created seedlings. 3) To propose and develop appropriate techniques to use <i>P. caribaea</i> timber in timber processing industry to meet market demands
Outputs	<ol style="list-style-type: none"> 1. Selection of plus trees and collection of seeds (expected 150 plus trees) 2. Establishment of seed orchard and transformed seed stand 3. Improve the propagation techniques of <i>P. caribaea</i> by seeds, cuttings and grafting 4. Conduct communication activities, capacity building and awareness raising on seed production 5. Determine suitable sites to plant <i>P. caribaea</i> in the northern mountainous region 6. Develop model forest plantation (with mix and pure plantation) on degraded land, plantation of NTFPs and native species under forest canopy of <i>P. caribaea</i> 7. Provide technical training on forest rehabilitation, determination of soil/site conditions for planting <i>P. caribaea</i> Conduct activities of communication, capacity building and awareness raising on intensive forest plantation Survey and assess markets of pine wood and <i>P. caribaea</i> timber inside and outside the country 8. Complete <i>P. caribaea</i> timber preservation techniques 9. Develop techniques to produce <i>P. caribaea</i> wood finger joint boards 10. Conduct communication activities, capacity building, awareness raising on preservation and processing of post-harvesting <i>P. caribaea</i> timber (2 training courses (2022 and 2023) x 2 days per course x 20 persons per course)
Physical Progress as of 2021 (based on PIP)	Target: 88.24 / Accomplishment: 86.92 / Progress Rate: 98.5%
Financial Progress as of 2021 (based on PIP)	92%

PROJECT OUTCOMES

Outputs that contributed to Scientific, environmental solutions and scio-economic development



Survey for soil conditions

SCIENTIFIC VALUE

The Project has made a significant improvement of *P. caribaea* from selection of origin, seed preservation, propagation methods, planting, timber processing and consumption.



Forest rehabilitation

ENVIRONMENTAL SOLUTION

In the long-term, the Project will have significant impacts on improving soil quality on degraded land



Improve local livelihoods

SCIO-ECONOMIC DEVELOPMENT

Also, the Project has conducted to rise awareness of local people relative to scientific activities and contributed to improve local livelihoods

PROJECT SUCCESS FACTORS

The 2nd PSC meeting concluded that the Project is very good progress and Project arrangements and strategies that led to achievement of targets and outputs

PRIORITY AND FLEXIBILITY



Under social distancing, online meeting and hire onsite experts and consultants should be prioritized.

GREAT ADVISORY AND GUIDANCE

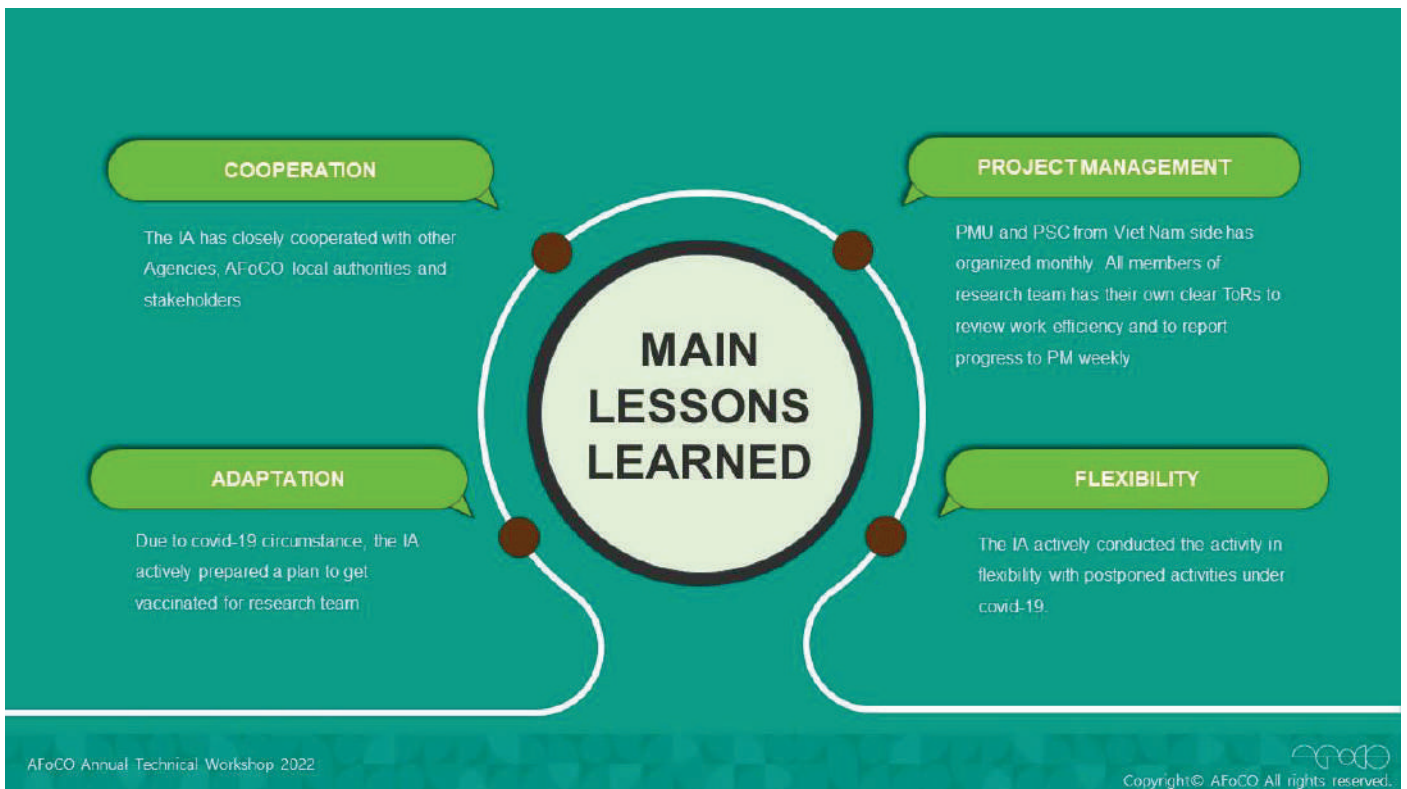


The research team has great advisory and guidance from AFoCO, VNFOREST and VASF to double-check and access the progress and quality of Physical performance as required

CLEAR ToRs FOR ALL PACKAGES



PMU has taken a clear ToRs for every single consultants and contractors. It makes more easier to evaluate and review the work efficiency and physical accomplishment. Under the competition, it is more effective and savings

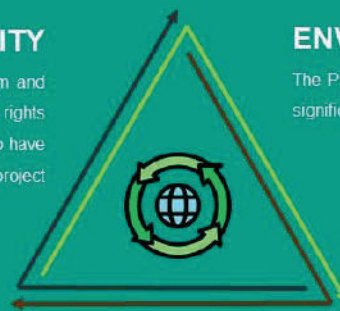


PROJECT SUSTAINABILITY

The Project would be able to sustainable development by its significant values that bring to local community and to be under a favorable conditions in terms of facilities, infrastructure, and human resource

SUSTAINABLE AND ABILITY

- All models and nurseries are in Centre area with long-term and sustainable land-use rights
- Researcher forces and experts are professional and to have ability to implement, operate, maintain and develop the project



ENVIRONMENTAL SOLUTION

The Project brings to the environment and ecosystem a significant value as soil quality and atmosphere.

SOCIO-ECONOMIC

By the socio-economic values that the project brings to the local community, the project has gained the support and cooperation of the local community and committee

AFoCO/014/2020

AFoCO Annual Technical Workshop 2022
Project Profile
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Project Sustainability

Project Name

Integrated Pest and Disease Management in Teak Plantations in Bago Region, Myanmar

Country/Presenter

Myanmar
Mr. Moe Zaw,
National Project Director for AFoCO/014/2020



PROJECT PROFILE

Project Title (Code)	Integrated Pest and Disease Management in Teak Plantations in Bago Region, Myanmar (AFoCO/014/2020)
Project Duration/Time elapsed	2020-2025, 30%
Objectives	<ul style="list-style-type: none"> To management sustainably Teak forests through effectively integrated pest and disease management To improve capacity and facilities for pest and disease research and management for Teak forests To create a network for Teak Pest and Disease Management
Outputs	<ul style="list-style-type: none"> ✓ Seasonal incidence, level of severity and relationship between the outbreaks of pests and diseases with environmental factors have been investigated. ✓ Possible control measures for individual pest and diseases and monitoring system have been developed. ✓ Capacity on the systematic pest and disease management has been built. ✓ Diagnostic laboratory and museum in Forest Research Institute have been upgraded, and researches have been conducted. ✓ Teak forest pest and disease management Working Group has been formed and effectively operated.
Physical Progress as of 2021 (based on PIP)	Target: 28.56 Accomplishment: 14.63 / Progress Rate: 51.2%
Financial Progress as of 2021 (based on PIP)	94.6%

PROJECT OUTCOMES

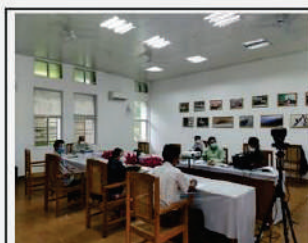
Outputs that contributed to policy, institutional development, livelihood improvement, etc



Teak Pest and disease working group has been formed .



Outbreaks of pest and disease have been investigated.



Possible control measure for pest and disease have been developed.



Capacity on the systematic pest and disease management has been built

POLICY

Protection – Safeguarding ecosystems, biodiversity and plant and animal genetic resources, etc.

POLICY

Sustainability – Managing the forests to ensure in perpetuity the level of benefit both tangible and intangible for the present and future generations.

POLICY

Efficiency – Harnessing the full economic potential of the forest through increased productivity etc.

INSTIUTIONAL

Capacity building and educating through inception workshops, trainings, and round table meeting.

PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION



Operationalization of regular platforms for stakeholders' consultation on project implementation and management

PROJECT DATA BASE



Project M&E is based on systematic data gathering and analysis at all levels.

INTERNAL CAPACITY BUILDING



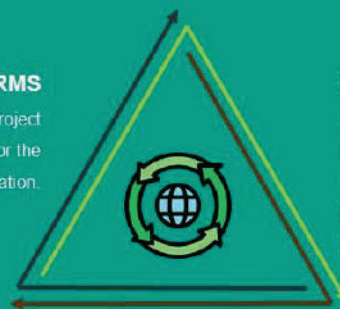
Coaching and mentoring of front line implementers and stakeholders.



PROJECT SUSTAINABILITY

INSTITUTIONAL REFORMS

Project Manager and Assistant Project Manager should be provided incentive for the management in project implementation. (e.g.- providing monthly honoranums)



EXIT STRATEGIES

Project Steering Committee Members, especially Chair and members of Myanmar side, should be provided more authorities to participate for day-to-day management of project activities.

POLICY ADOPTION

IA should have more decision power, especially for fund utilization. (e.g. – change of budget lines)

AFoCO/015/2020

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AFoCO Annual Technical Workshop 2022	
Project Profile	
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Project Sustainability	

Project Name

Model Forest for Livelihood Improvement of Forest Dependent Communities through Development of Community-based Enterprises and Forest Conservation Project (AFoCO/015/2020)

Country/Presenter

Myanmar
Dr. Inkyin Khaine
Deputy Project Director for AFoCO/015/2020



PROJECT PROFILE

Project Title (Code)	Model Forest for Livelihood Improvement of Forest Dependent Communities through Development of Community-based Enterprises and Forest Conservation Project (AFoCO/015/2020)
Project Duration/Time elapsed	October 2020 to September 2023 / 42%
Objectives	<ol style="list-style-type: none"> 1) To establish model forest villages to improve rural livelihood and ensuring sustainable landscape management 2) To develop community-based enterprise in project's area 3) To promote human resources and capacity development
Outputs	<ol style="list-style-type: none"> 1) To establish model forest villages to improve rural livelihood and ensuring sustainable landscape 2) To develop the community-based enterprise 3) Human Resources and capacity Development
Physical Progress as of 2021 (based on PIP)	Target: 44.64 Accomplishment: 15.34 / Progress Rate: 34.3%
Financial Progress as of 2021 (based on PIP)	100%



PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc



POLICY

Myanmar Forest Policy (1995) identified the six imperatives for the forestry sector in Myanmar to organize sustainable forest management and the project has started to implement model forest villages with full efficient of people participation.



INSTIUTIONAL

Capacity building and knowledge sharing activities on basic concepts and establishment of CF/Homegarden, and forest conservation of remnant forests around their villages have been done in project sites



LIVELIHOOD IMPROVEMENT

The project has provided feasible condition and market networking to promote community-based enterprises in areas.



Stakeholders Consultation

Consultation meetings have been organized to initiate the supportive activities for development of Community-based Tourism production of value-added products in tourism sites

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc



POLICY

Community Forestry Instruction (CFI) was issued since 1995 then new CFI (2019) was adopted in order to allow local communities to establish community forestry and sustainable forest management. According to CFI, the project has implemented effectively to establish community forestry with supportive activities, operations and materials.



INSTIUTIONAL

Capacity building and knowledge sharing activities on basic concepts and establishment of CF/Home garden, and forest conservation of remnant forests around their villages have been accomplished in project sites



LIVELIHOOD IMPROVEMENT

Activities of establishing community forest/home garden can improve their agricultural practices and long-term generation of incomes



Technical Consultation Meeting

Baseline assessment, biodiversity, ecosystem and carbon storage assessment have been accomplished with internal and regional stakeholders

PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION



Operationalization of regular platforms for stakeholders' consultation on project implementation and management.

PROJECT DATA BASE



During Covid-19 outbreaks; regional stakeholders have made virtual consultation meeting on project baseline and needs- based assessment to analyze project data base and progress activities of the project.

INTERNAL CAPACITY BUILDING



Coaching and mentoring of front line implementers and stakeholders to promote CF establishment, benefits sharing from their CF plantation and rights and responsibilities of local communities.

OPERATIONAL

Villagers and all the relevant stakeholders in project area are willing to participate, supportive and cooperative for sharing knowledge and experience in each activities of the project. Should not neglect on it.

PROJECT MANAGEMENT

Due to the COVID-19 restrictions, it was difficult to travel to the project area but regular contact with the villagers via phone/zoom/wiber and TOT trainings can continue the project implementing and monitoring process.

ADMINISTRATIVE

Under the supervision of the Project Steering Committee, the project implementation team carried out the project activities to it with the work plan and to fulfill the project objectives. It is very supportive and effective of including Regional Directors where the project is implemented as PSC members.

ETC.

Due to the difficulty of fund transaction process, there was no implementation activities since the 2nd Quarter of 2021.

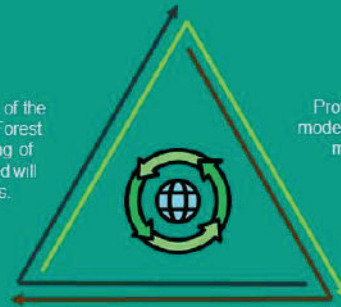
MAIN LESSONS LEARNED



PROJECT SUSTAINABILITY

INSTITUTIONAL REFORMS

Beyond the project, maintenance and development of the project will be continued under the supervision of Forest Department. Periodical assessment and monitoring of governmental organizations after the project period will enhance the sustainability of the project outputs.



EXIT STRATEGIES

Provide support and maintenance as needed to establish model forest in project area under sustainable forest management strategies and Community Forestry Instruction.

POLICY ADOPTION

After the project completion, the supportive information to forest policy for sustainable forest management and community participation could be given.

AFoCO/016/2021

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AFoCO Annual Technical Workshop 2022	
Project Profile	➤
Implementation Progress	➤
Activities Conducted	➤
Lessons Learned	➤

**Project Name**

Promotion of Vertical Integration in Wood Processing through People's Organizations in Community Based Forest Management Areas in the Philippines (AFoCO/016/2021)

Country/Presenter

Philippines

Janelyn P. Francisco

Project Manager for AFoCO/016/2021

**PROJECT PROFILE**

Project Title (Code)	Promotion of Vertical Integration in Wood Processing through People's Organizations in Community Based Forest Management Areas in the Philippines (AFoCO/016/2021)
Project Duration/Time elapsed	Five years (July 2021 – June 2026) /15 %
Objectives	<p>Support the vertical integration in Community Based Forest Management areas through the promotion of community based livelihood opportunities through utilization of existing plantations.</p> <ul style="list-style-type: none"> ▪ Promote the engagement of two participating CBFM POs into value adding activities in wood production; ▪ Provide adequate market linkages for the two participating CBFM POs in the operation of their wood-based enterprises; and ▪ Formulate and recommend enabling policy guidelines for the implementation of vertical integration as business model for CBFM POs.
Outputs	<ul style="list-style-type: none"> ▪ Output 1: Engagement of CBFM POs in value-adding activities in wood production; ▪ Output 2: Improved access of the two participating POs to reliable market information on wood-based products; ▪ Output 3: Vertical integration as business model in CBFM POs is promoted through the documentation of best practices and translated into policies
Physical Progress as of 2021 (based on PIP)	Target: 20.23 Accomplishment: 16.87 /Progress Rate: 83.4%
Financial Progress as of 2021 (based on PIP)	57.7%

IMPLEMENTATION PROGRESS



OUTPUT 1

Engagement of CBFM POs in value-adding activities in wood production



Output 1.1

Enhanced technical skills in value-adding activities in wood production of participating CBFM POs, for both men and women

Output 1.2

Access of participating CBFM POs to machineries and equipment for value adding activities

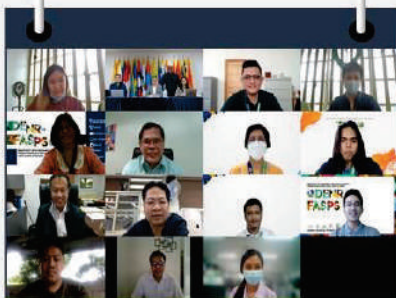


Output 1.3

Participating CBFM POs have enough internal funds and are able to access external funding support to invest in value adding activities to wood production

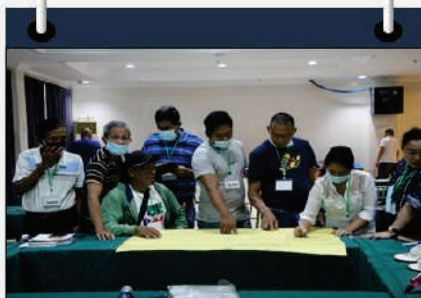
ACTIVITIES CONDUCTED

PSC & OTHER RELATED MEETINGS



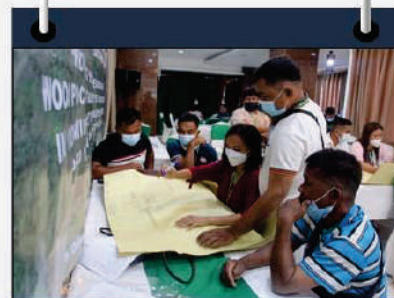
- Project Inception Meeting (August 05, 2021)
- 1st PSC Meeting (August 12, 2021)
- Special PSC Meeting (December 20, 2021)
- Working Level (Technical) Discussion (January 17, 2022)

CONSULTATION

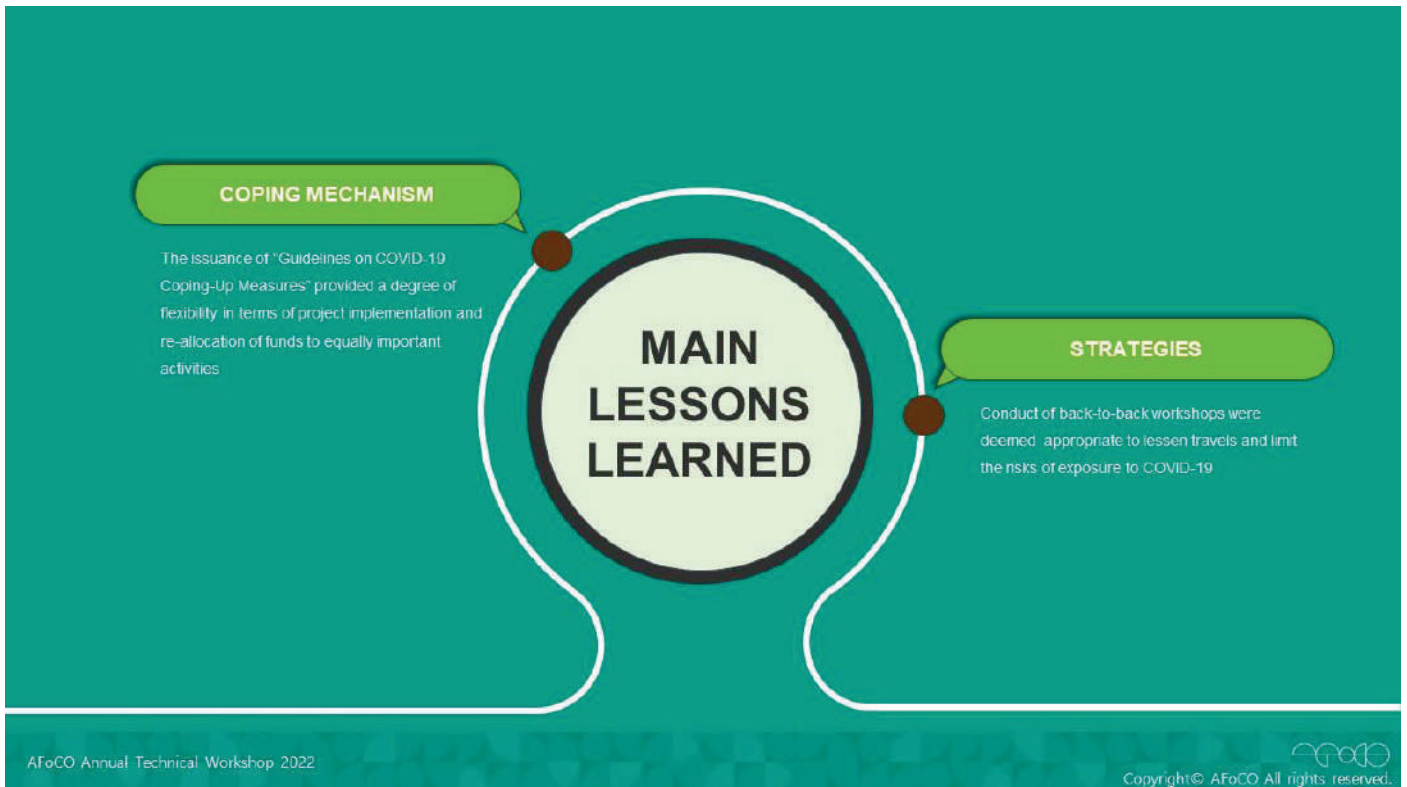


Officials of the MATILFAMCO CBFM People's Organization in Agusan del Sur Province during the consultation workshop on situational and gap analysis conducted in November 2021.

WORKSHOPS



Key officials of the NUFAI CBFM People's Organization in Negros Oriental Province during the conduct of situational and gap analysis workshop in December 2021.



AFoCO/017/2020

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AFoCO Annual Technical Workshop 2022	
Project Profile	
Project Outcomes	
Project Success Factors	
Lessons Learned	
Project Sustainability	

Project Name

Sustainable Community-based Enterprise development for Improved Rural Livelihood in Bhutan (AFoCO/017/2020)

Country/Presenter

Bhutan
Karma Jigme Temphele,
Project Manager for AFoCO/017/2020



PROJECT PROFILE

Project Title (Code)	Sustainable Community-based Enterprise development for Improved Rural Livelihood in Bhutan (AFoCO/017/2020)
Project Duration/Time elapsed	July 2020-June 2025 / MoU-2021 (31%)
Objectives	<ul style="list-style-type: none"> To promote CF and NWFP industries by establishing community based enterprises. To develop alternative income sources for livelihoods of rural communities. To enhance knowledge and technology on climate change adaptation through sustainable forest management.
Outputs	<ul style="list-style-type: none"> Small Scale community based rural enterprise for forestry products established Increase alternative income-generating activities (PES, Ecotourism, etc.) Enhance the capacity of communities and forestry staff to manage resources sustainably Develop skills to develop new forest-based products Enhance knowledge and technology on climate change adaptation through sustainable forest management
Physical Progress as of 2021 (based on PIP)	Target: 32.85 / Accomplishment: 29.80 / Progress Rate: 90.71%
Financial Progress as of 2021 (based on PIP)	40%

PROJECT OUTCOMES

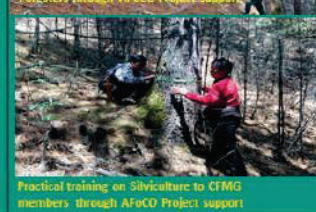
Outputs that contributed to policy, institutional development, livelihood improvement, etc.



Many consultative meetings conducted before the onset of any activities through AFoCO Project support



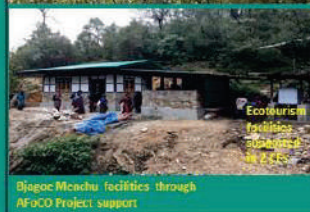
Practical training on Resources Assessment to field Foresters through AFoCO Project support



Practical training on Silviculture to CFMG members through AFoCO Project support



Key Menchu revived through AFoCO Project support



Bioecotourism facilities supported through AFoCO Project support



Thousands of hectares of employment plantations established since 2012 through AFoCO Project support

POLICY

Translation of project outputs/intervention into forest policies/guidelines

INSTITUTIONAL

Translation of project outputs/intervention into institutional/organizational capacity building and knowledge sharing

LIVELIHOOD IMPROVEMENT

Local level outputs/intervention that created livelihood opportunities (jobs, production of commodities etc)

ETC

PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION



Operationalization of regular platforms for stakeholders' consultation on project implementation and management.

PROJECT DATA BASE

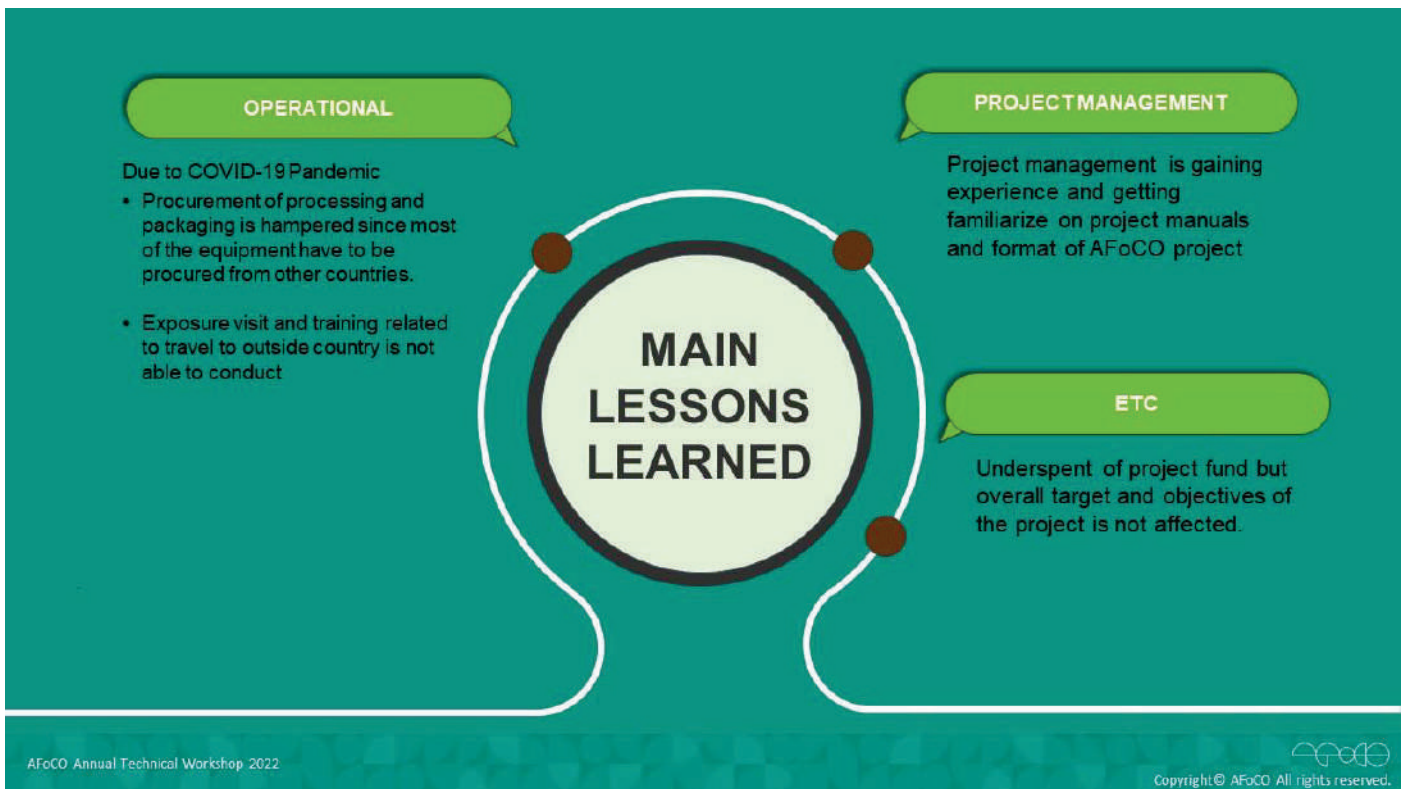


Project M&E is based on systematic data gathering and analysis at all levels.

INTERNAL CAPACITY BUILDING



Coaching and mentoring of front line implementers and stakeholders.



AFoCO/018/2020

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CONTENTS	
	Project Profile
	Project Outcomes
	Ongoing Project Activities
	Issues & Challenges
	Project Way Forward

Project Name

Development of Agroforestry Models for Promotion of Reforestation in the Different Climatic Zones in Timor-Leste (AFoCO/018/2020)

Country/Presenter

Timor-Leste

Presenter: Mario Godinho – Project Manager



PROJECT PROFILE

Project Title (Code)	Development of Agroforestry Models for Promotion of Reforestation in the Different Climate Zones in Timor-Leste (AFoCO/018/2020)	
Project Duration/Time Elapsed	January 2021 – January 2024 / MoU~2021: (34%)	
Main Objectives	Strengthen country's efforts for reforestation and sustainable forest management through development of agroforestry based reforestation models in parallel with; i) institutional capacity development, ii) promotion of the CB-NRM mechanism, iii) coordination/collaboration with MAF DPs, and iv) strengthening of linkages with relevant stakeholders and AFoCO member countries for knowledge sharing at both the national and regional levels.	
Specific Objective 1	Specific Objective 2	Specific Objective 3
Promote reforestation by developing agroforestry-based reforestation models suitable in different agro-ecological zones (AEZ) in TL meeting the needs of local communities.	Strengthen institutional capacity of MAF/DGFCIP and the relevant offices to promote reforestation and sustainable forest management in collaboration with MAF DPs, NGOs, and local communities.	Build and strengthen linkages with relevant stakeholders in the country as well as the region (especially with AFoCO member countries) for knowledge sharing and scale-up of the agroforestry-based reforestation models.

PROJECT IMPLEMENTATION ACTIVITIES

COMPLETED PROJECT RELATED ACTIVITIES	ONGOING PROJECT ACTIVITIES	PLANNING 2022
<ol style="list-style-type: none"> 1. AFoCO-DGFCIP (IA) MOU signed in January 2021 2. Completed project activities including preparatory work (procurement, site selection, recruitment of field coordinators, establishment of demonstration plots of 12 acres in the 4 target municipalities). 3. Engaged with Center for International Forestry Research (CIFOR) to implement the project 	<ol style="list-style-type: none"> 1. Development of technical manuals on the agroforestry-based reforestation models. 2. Development baseline data for plot monitoring 	<ol style="list-style-type: none"> 1. Conduct PLUP in targeted sucos 2. Facilitate development CBNRM mechanism in targeted sucos 3. Develop a set of technical manuals on development of the agroforestry-based reforestation models 4. Monitoring of trees growth performance on the demonstration plots 5. Facilitate in formulating an institutional development plan in consultation with different stakeholders 6. Farmer and DGFCIP capacity building (overseas study tour)

TIMOR LESTE AGRO ECOLOGICAL ZONES AND MAP OF DEMONSTRATION PLOTS

Timor Leste Agro Ecological Zones (AEZ)

Nearest city

- Altitude 0 - 100 m & Annual Rainfall 200 - 1500 mm/year
- Altitude 100 - 500 m & Annual Rainfall 1000 - 1800 mm/year
- Altitude 500 - 1000 m & Annual Rainfall 1500 - 2000 mm/year
- Altitude 1000 - 1500 m & Annual Rainfall 1000 - 1500 mm/year
- Altitude 1500 - 1900 m & Annual Rainfall 1000 - 1500 mm/year
- Altitude 1900 - 2500 m & Annual Rainfall 1000 - 1500 mm/year

Legend

- Administrative boundary
- Provincial capital
- Administrative sub-unit

Legend

- Administrative boundary
- Provincial capital
- Agroforestry sites

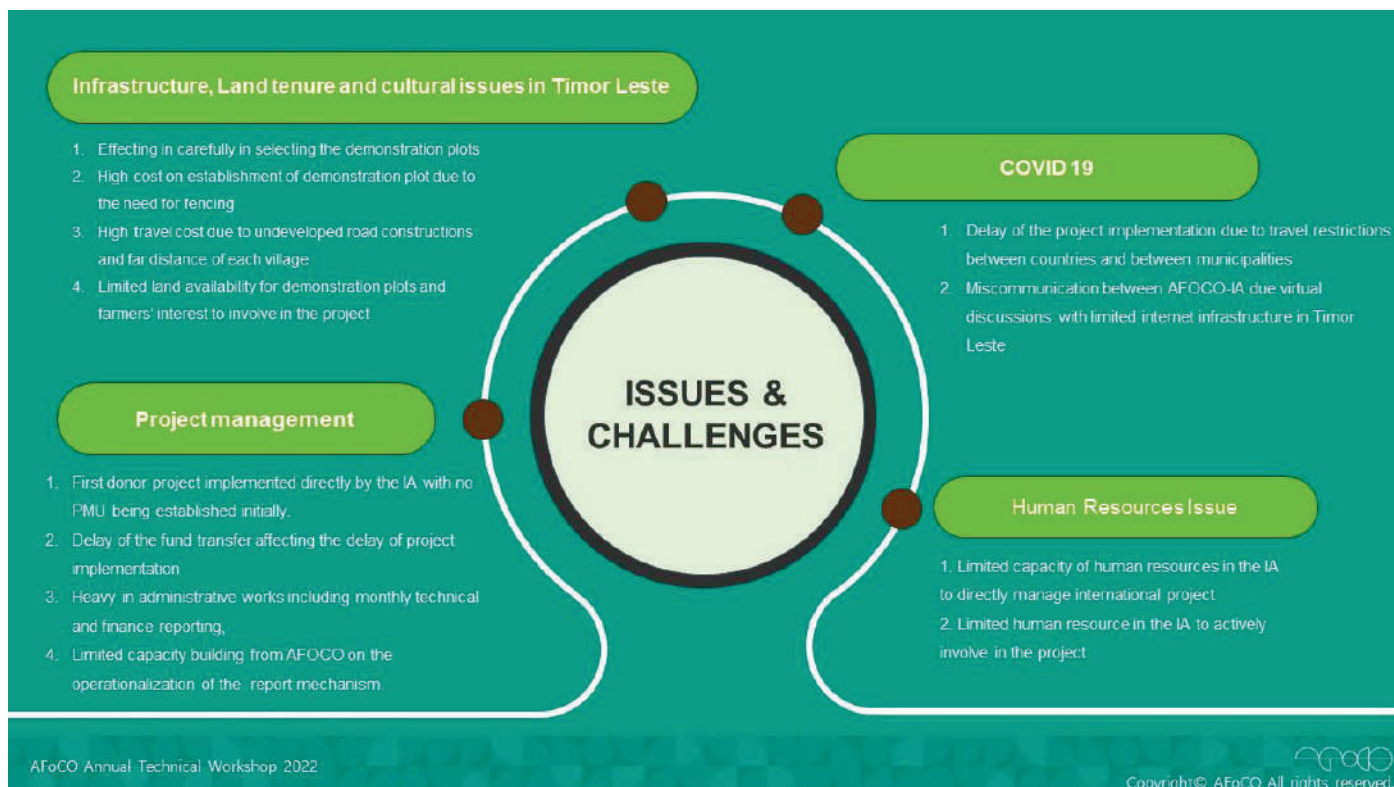
Locations: Viqueque, Manatutu, Liquiçá, Timor Leste; Dama, Soe, Covalema, Timor Leste; Tapanaha, Bicoemara, Bobonaro, Timor Leste; Paculacera, Raibaco, Ermera, Timor Leste.

PROJECT SITE IN LOES

PROJECT SITE IN GLENO

PROJECT SITE IN
TEBABUI

PROJECT SITE IN
BIBEL



WAY FORWARD

Continue to implement the unfinished activities in CY1 to CY2

The need of AFOCO Secretariat to provide capacity building on project management

Enhance of the involvement of farmers in the project

AFoCO/023/2021

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AFoCO Annual Technical Workshop 2022
Project Profile
Project Outcomes
Project Success Factors
Lessons Learned
Project Sustainability

Project Name

Innovative Solutions for Climate Change and Biodiversity Landscape Strategy to Support SDGs in Indonesia (AFoCO/023/2021)

Country/Presenter

Indonesia
Ayun Windyoningrum
Project Manager for AFoCO/023/2021

**PROJECT PROFILE**

Project Title (Code)	Innovative Solutions for Climate Change and Biodiversity Landscape Strategy to Support SDGs in Indonesia (AFoCO/023/2021)
Project Duration/Time elapsed	2021 – 2024 / MoU-2021 (19%)
Objectives	<ol style="list-style-type: none"> 1. To establish baseline information by mapping the existing biophysical (spatial temporal), socio-economic condition (before and after the project), and potency of natural resources in the three project sites in the beginning of the project 2. To facilitate business plans of the FMUs at three project sites based on long and mediate term plan (RPHJP, RPHJM) of the FMU in three project sites. 3. To develop demonstration plots for carbon stock enhancement in FMUs or Forest Area with Specific Purpose (KHDTK) areas 10 ha each site 4. To transfer techniques and awareness of project model establishment to relevant stakeholders through Synthesis, policy practice recommendations, and disseminations
Output	<ol style="list-style-type: none"> 1. Map of existing biophysical condition and baseline data of biophysical condition of three project sites (Riau, West Nusa Tenggara and South Sulawesi) produced through GIS mapping and analysis. 2. Current status and baseline data of socio-economics condition of three project sites 3. Prospective Commodities that have good market opportunities identified in three study sites 4. Strengthened capacity of FMUs and community in business plans development at three project sites 5. Developed Business Plans of the FMUs in three study sites 6. Three sites for demonstration plot establishment appropriately located and technically designed. 7. Demonstration plots in 3 types area established in three sites at least 10 ha each site. 8. Demonstration plot at each project site is well maintained and monitored at the interval of 6 months after planting. 9. Technique and awareness of project model transferred to project stakeholders through workshops, policy briefs and publications
Physical Progress as of 2021 (based on PIP)	Target: 18 / Accomplishment: 12 / Progress Rate: 66.7%
Financial Progress as of 2021 (based on PIP)	31.31%

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PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

GIS & SCOPING ANALYSIS



Analysis of data on GIS, GPS map of land cover/use conditions based on remote sensing image interpretation on three project sites.

CARBON STOCK, EMISSION, BIODIVERSITY ANALYSIS



Collect baseline data and information on carbon stocks, emissions, biodiversity and potential commodities at three project sites.

SOCIO-ECONOMIC DATA ASSESSMENT



Provide baseline socio-economic data for the local community at each FMU on three sites as material for developing strategies to increase the capacity and economic condition of the community.

PROJECT SUCCESS FACTORS

Project arrangements and strategies that led to achievement of targets and outputs

PARTICIPATORY RURAL APPRAISAL FOR TREE-SITE MATCHING



Determination of types and cropping patterns of plants to be planted in demonstration plots in accordance with biophysical conditions and preferences of the local community and FMU.

ESTABLISHING DEMONSTRATION PLOT



Creating demonstration plot and maintenance to increase land cover.

STAKEHOLDER CONSULTATION



Stakeholders' consultation on project implementation and management through meetings at three project sites.

PROJECT OUTCOMES

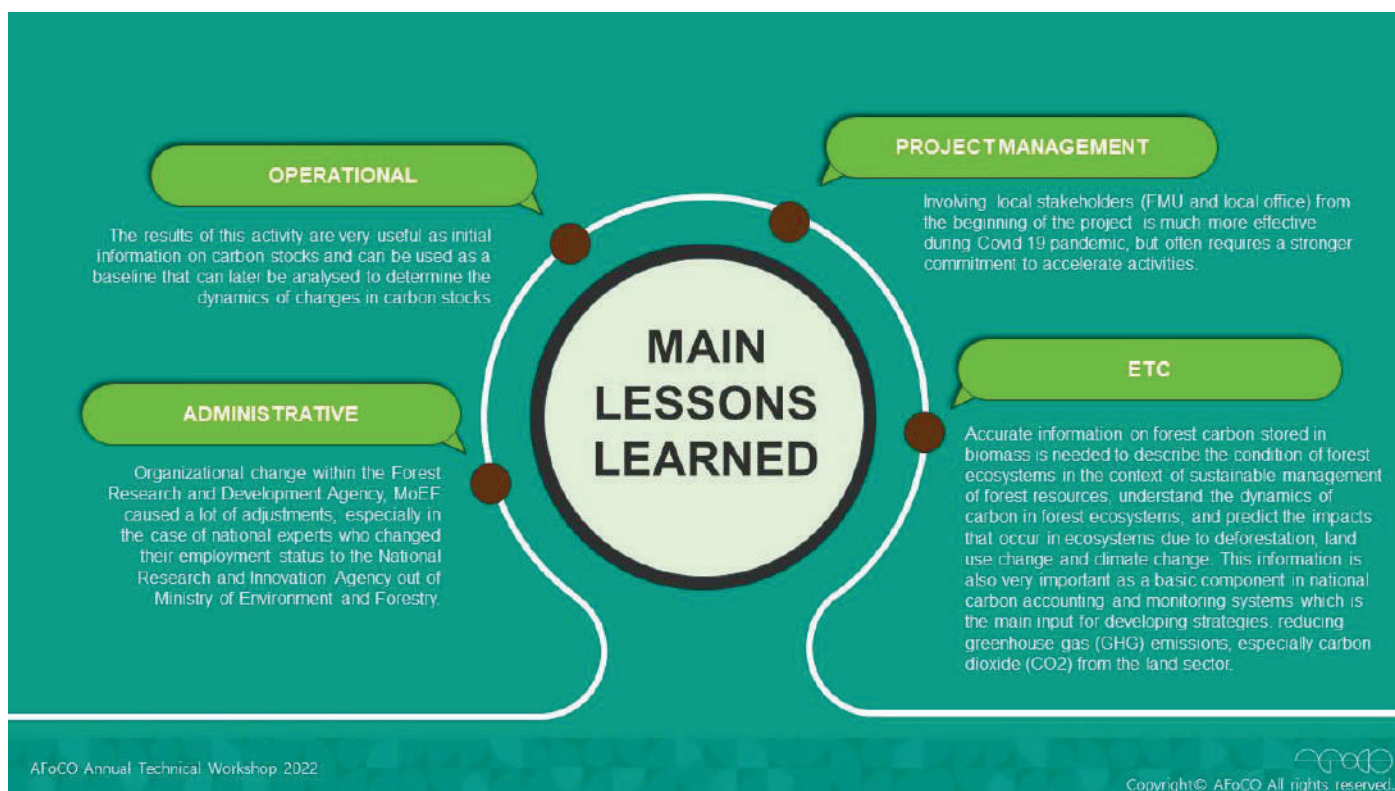
Outputs that contributed to policy, institutional development, livelihood improvement, etc.



PLANTATION IN MANGROVE ECOSYSTEM IN AMPANG PLAMPANG FMU, WEST NUSA TENGGARA



TEMPORARY NURSERY FOR PLANTATION IN KARST ECOSYSTEM, SOUTH SULAWESI





PROJECT SUSTAINABILITY

INSTITUTIONAL REFORMS

Forest Research, Development and Innovation Agency of MoEF has been changed to Agency for Standardization Instruments of Environment and Forestry.



EXIT STRATEGIES

Revising the Project Implementation Agreement

POLICY ADOPTION

Align project deliverables to support the performance of new Agency

AFoCO/024/2021

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AFoCO Annual Technical Workshop 2022	
	Project Profile
	Project Outcomes
	Project Success Factors
	Lessons Learned
	Project Sustainability

Project Name

Conservation and development of forest ecosystems biodiversity resources at Cat Tien National Park (AFoCO/024/2021)

Country/Presenter

Viet Nam

Mr. Nguyen Van Thanh

Project Manager for AFoCO/024/2021



PROJECT PROFILE

Project Title (Code)	Conservation and development of forest ecosystems biodiversity resources at Cat Tien National Park (AFoCO/024/2021)
Project Duration/Time elapsed	July 2021 - Dec 2025 / 20%
Objectives	<p>Objective 1. To improve knowledge and information sharing on biodiversity of forest ecosystems of the Park for local managers and policy makers</p> <p>Objective 2. To assess the climate change and social impacts to CTNP biodiversity and integrated management measures and improve the management and conservation capacities of project stakeholders and engage local communities for forest management and protection</p> <p>Objective 3. To conduct pilot models for sustainable livelihood improvement of communities in the buffer zones'</p>
Physical Progress as of 2021 (based on PIP)	Target: 18.31 / Accomplishment: 2.5 / Progress Rate: 13.6%
Financial Progress as of 2021 (based on PIP)	55%

PROJECT OUTCOMES

Outputs that contributed to training, institutional development, livelihood improvement, climate change and social impacts



TRAINING

Training on investigation and monitoring of endangered wildlife



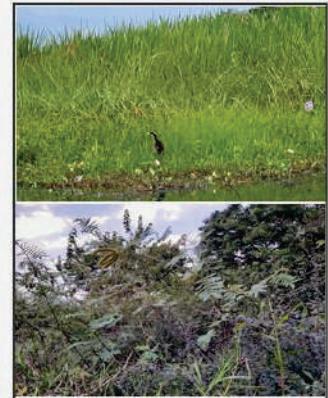
INSTIUTIONAL

Signing MoU b/w CTNP with buffer zone commune, household signing commitment for CTNP forest protection



LIVELIHOOD IMPROVEMENT

Models of Homestay at Nam Cat Tien commune, and grazing pasture at Dac Lua commune



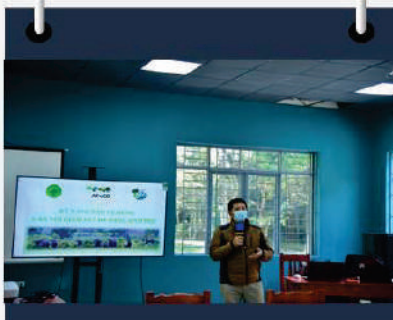
CLIMATE CHANGE AND SOCIAL IMPACT

Survey and collect secondary data on climate change and socila impact at CTNP

PROJECT SUCCESS FACTORS

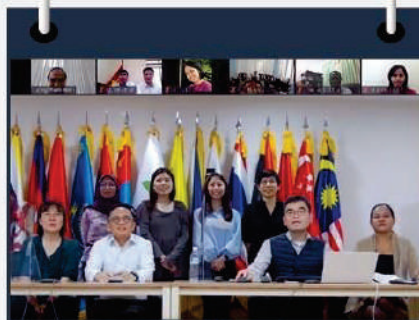
Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION



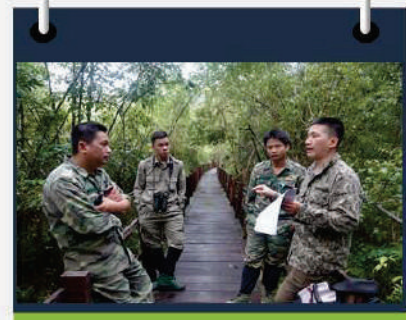
The agencies that bidding and signing the contract (GCF, VNUF, SIE, CCD)

MONITORING

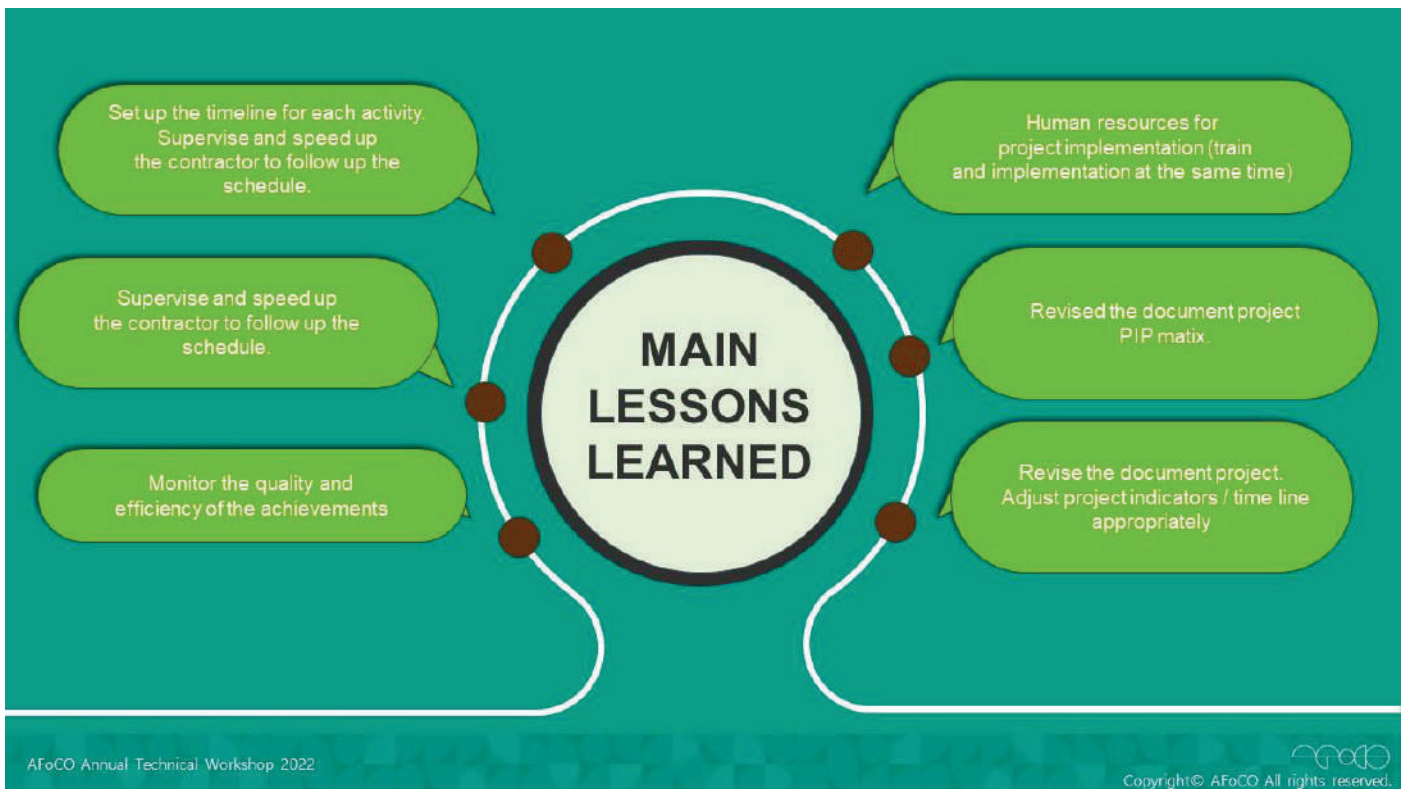


PSC Meeting

INTERNAL CAPACITY BUILDING



Coaching and mentoring of front line implementers and stakeholders.



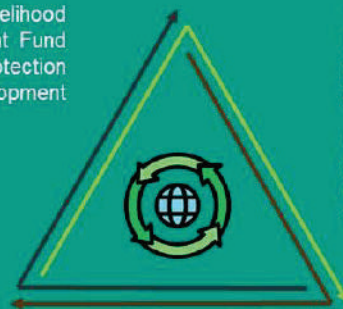
PROJECT SUSTAINABILITY

POLICY ADOPTION

Develop Village Livelihood Development Fund engaged with forest protection and development

EXIT STRATEGIES

- Bottom-up approach in line with people's expectations
- Addresses urgent issues in the conservation of CTNP
- Enhance biodiversity conservation capacity, develop solutions to adapt to climate change, and improve livelihoods for local people
- Pay attention to vulnerable groups



INSTITUTIONAL REFORMS

Update coordination regulations on forest protection, signing with local authorities and commitments of HH

AFoCO/025/2021

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AFoCO Annual Technical Workshop 2022
Project Profile
Project Outcomes
Project Success Factors
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Project Sustainability

Project Name

Integrated Village-Driven Forest Rehabilitation and Livelihood Improvement in Viengthong District, Bolikhamxay Province, Lao PDR

Country/Presenter

Lao PDR
Dr. Oupakone Alounsavath, Project Manager for (AFoCO/025/2021)

**PROJECT PROFILE**

Project Title (Code)	Integrated Village-Driven Forest Rehabilitation and Livelihood Improvement in Viengthong District, Bolikhamxay Province, Lao PDR (AFoCO/025/2021)
Project Duration	Estimated start date: 1 September 2021 Estimated end date: 31 August 2026 /
Objectives	<ol style="list-style-type: none"> To develop a "Village-Driven Forest Restoration Model, ViDFoRM" for degraded protection forest areas To restore degraded forestland and protection of Phou Khaen Protection Forest Areas Improvement of livelihood of forest dependent community in Phou Khaen Protection Forest Areas To manage the project in an effective manner and in compliance with AFoCO related guidelines
Outputs	<ol style="list-style-type: none"> To develop and make available a set of technically appropriate, economically viable and socially acceptable "Village-Driven Forest Restoration Model, ViDFoRM" for degraded protection forest areas. (1) Restoring approx. 3,000 ha through enrichment planting 400 ha and assisted natural regeneration 2,600 ha in Phou Khaen Protection Forest and (2) effectively protecting the whole Phou Khaen Protection Forest The household income from from implementing forest restoration activities and NTFPs products has increased by 30% (1) To establish PMU and DCU; (2) To develop institutional capacity for the project management and implementation
Physical Progress as of 2021 (based on PIP)	Target: 24 / Accomplishment: 14.34 / Progress Rate: 59.8%
Financial Progress as of 2021 (based on PIP)	36.96%

PROJECT OUTCOMES

Outputs that contributed to policy, institutional development, livelihood improvement, etc



Forestry Law and Strategy 2035

The application of ViDFoRM is mentioned in the Forestry law and FS 2035.



Institutional Strengthening

Institutional capacity for the project management and implementation has been developed through various training session



Income Generation

The household income from implementing forest restoration activities and NTFPs products



Environment Protection

Improvement of the quality of forest to ensure biodiversity conservation, habitat for plants and animals, reduction of the impacts from natural disasters.

PROJECT SUCCESS FACTORS

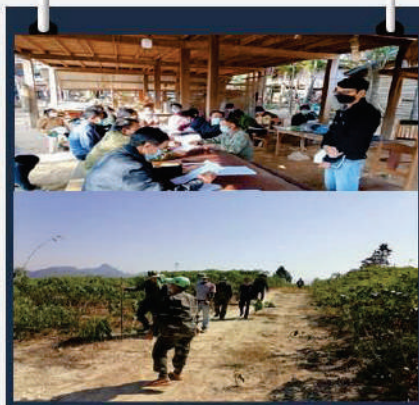
Project arrangements and strategies that led to achievement of targets and outputs

STAKEHOLDER CONSULTATION



Stakeholders' consultation on project implementation and management

PROJECT DATA BASE

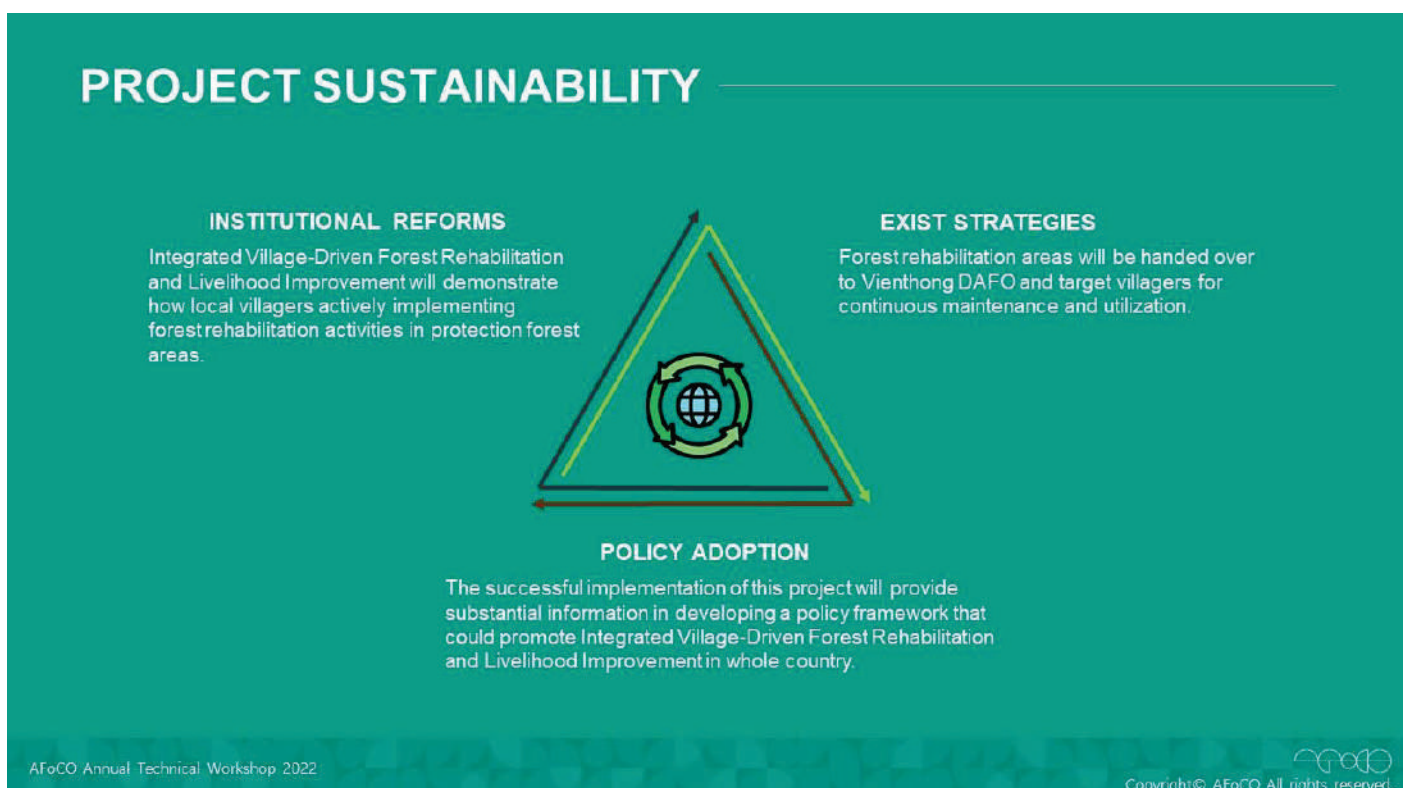
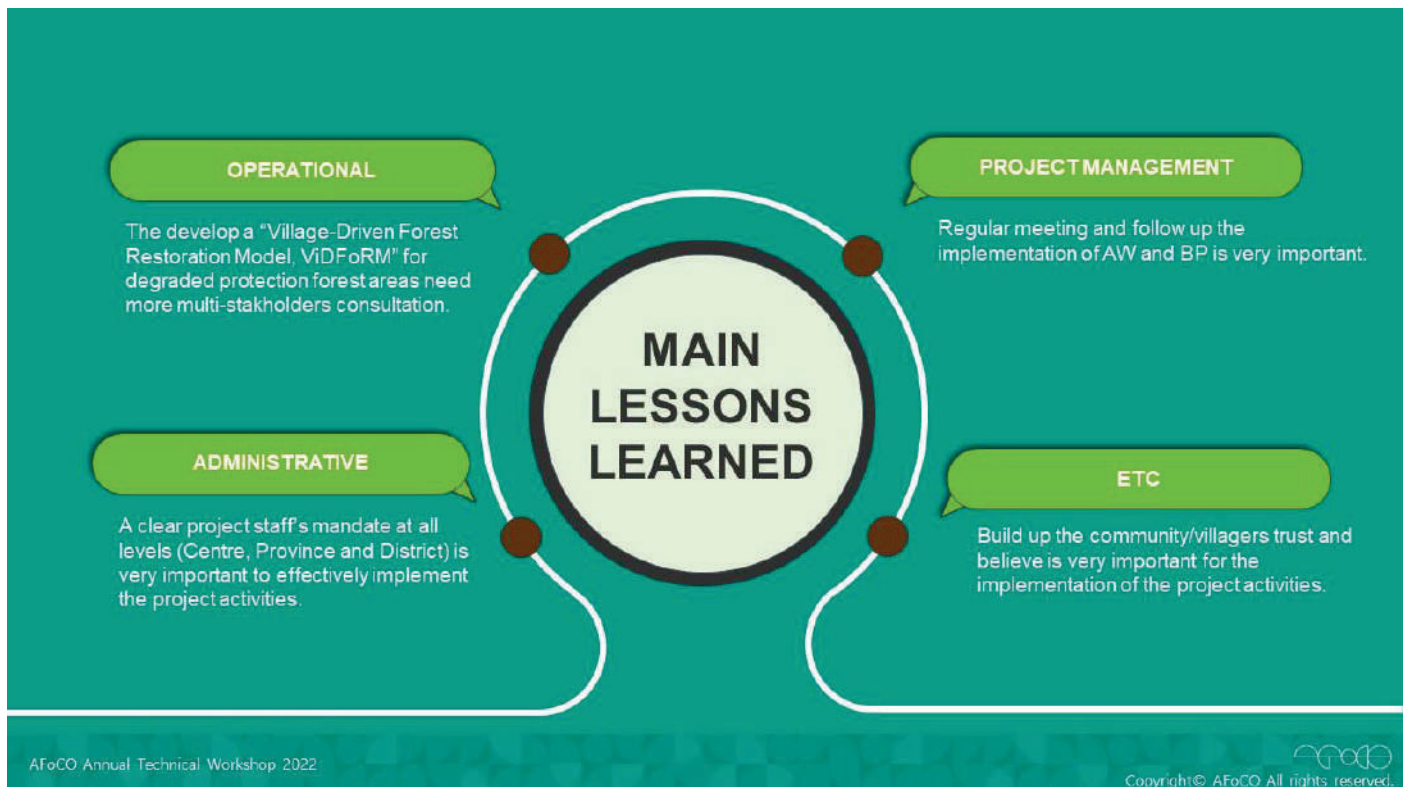


Project M&E is based on systematic data gathering and analysis at all levels.

INTERNAL CAPACITY BUILDING



Coaching and mentoring of front line implementers and stakeholders.



Session II. Project Development

Program Approach to project development

Strengthening country presence of AFoCO Parties

Program Approach to Project Development

Dr. Kikang Bae
Development and Evaluation,
Cooperation and Project Division,
AFoCO Secretariat


AFoCO
 Annual Technical
 Workshop 2022

Document Number:
A-21-5-20

Fifth Session of the Assembly:
25-27 October 2021, Hybrid

Agenda Item 14:

Program Approach

Background

1. → The need for the enhancement of the current project development approaches for AFoCO projects stemmed from the recommendations of the External Institutional Review of AFoCO in 2019. The importance of creating synergy among and between AFoCO projects under each Priority Area was emphasized while projects may also be developed considering multi-donor pooled funds.

2. → From CY2018 there are already sixteen (16) country specific projects from the Parties and two (2) regional projects proposed by the Secretariat, from which the following analysis were generated, to wit:

a. **Average scale of project of in-country projects** is within USD 777,000 compared to the regional projects which range from USD 40,000 to USD 1,400,000 budget allocation per country corresponding to Forest Fire Management Project in CLMV Countries under ASEAN-Korea Cooperation Fund and Non-Timber Forest Products (NTFPs) project with about USD 8,592,562 and USD 4,900,000 funds, respectively.

b. **Distribution of projects between the four (4) Priority Areas** shows that 44% of the total projects belong to Priority Area 4 compared to 21% falling under Priority Area 1 & 3 while 14% for the Priority Area 2.

c. **Projects that have been developed so far may not seem to have relevance on specific Priority Area** as most of them have components and outputs that are relevant across the four (4) Priority Areas.

d. **Unequal distribution of the number of projects among the Parties** means that project funding was allotted more in some countries compared to the countries having less or have yet to implement its in-country projects.

Suggestions for project development from 2022 and onwards

3. → Parallel to the review of the Strategic Plan (2019-2023), a programmatic or thematic approach is being suggested to support current and future programs of AFoCO (Landscape

POINTS FOR CONSIDERATION

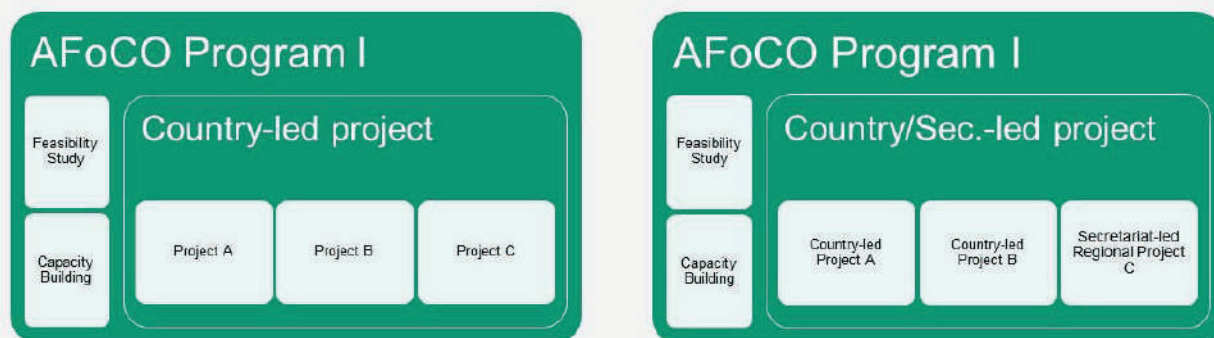
6. The Assembly may wish to:
- Acknowledge and/or provide further guidance on the matter;
 - Task the Secretariat to develop action plans for the project development from 2022 and onwards; and
 - Task the Secretariat to inform National Focal Points and project proponents to submit project Concept Notes and Proposals in consideration of program approach in project development.



- **Average scale of project** of in-country projects is within USD 777,000 compared to the regional projects which range from USD 40,000 to USD 1,400,000 budget allocation per country (AKCF, NTFP)
- **Distribution of projects between the four (4) Priority Areas** shows that 19% of the total projects belong to Priority Area 1 compared to 5% falling under Priority Area 3
- **Projects that have been developed so far may not seem to have relevance on specific Priority Area** as most of them have components and outputs that are relevant across the four (4) Priority Areas.
- **Unequal distribution of the number of projects among the Parties** means that project funding was allotted more in some countries compared to the countries having less or have yet to implement its in-country projects.



ENHANCED APPROACH FOR PROJECT DEVELOPMENT AND RESOURCE MOBILIZATION



- Development of **key programs** under **each priority area**
- Development of **more regional/multi-country projects** will be developed, as the Secretariat harnesses its networking, partnership and resource mobilization capacities
- Explore **multiple funding opportunities** when most of the funding resources from KFS will be in the form of matching funds to complement other sources towards 2024
- Pursue demand-driven project including **call for proposals** (IKI, KOICA, etc.), **collaboration with partners** (LPA, World Bank), and **donor-driven projects** (AFoCO Green Partnership, GCF)

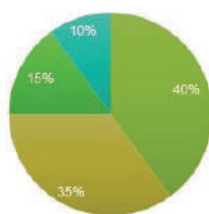
ENHANCED APPROACH FOR PROJECT DEVELOPMENT AND RESOURCE MOBILIZATION

Benefits of the enhanced approach for project development

- **Greater impact** through the development of large-scale program
- Facilitate collaboration with partners including **exchange of technical experiences** through large-scale programs
- **Quality project implementation** through built-in budget for baselining of the program and project officials
- **Engagement of the pool of experts** in project appraisal/monitoring/evaluation/capacity building activities
- Facilitate the management of the programs through **collaboration with regional centers of KFS**
- **Capacity development** of member countries as well as in-house capacity of the Secretariat

OTHER FUNDING SOURCES?

*PROGRAM MIX - 2022-2030

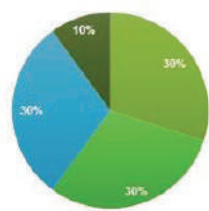


■ Bilateral ■ Multilateral ■ Corporate ■ Philanthropic

- **Bilateral – 39 organisations**
- Grant sizes \$50k – \$16Million, smaller through embassies (39 in Seoul) - Match
- Traditionally support home country organisations, AFOCO alignment 1,2,3,4

- **Multilateral - 64 Organisations**
- Grant sizes \$50k – \$100Million – Some co-financing requirements
- Extensive requirements but broad range of opportunity, AFOCO alignment 1,2,3,4,5

*PROGRAM MIX - 2030 - 2050



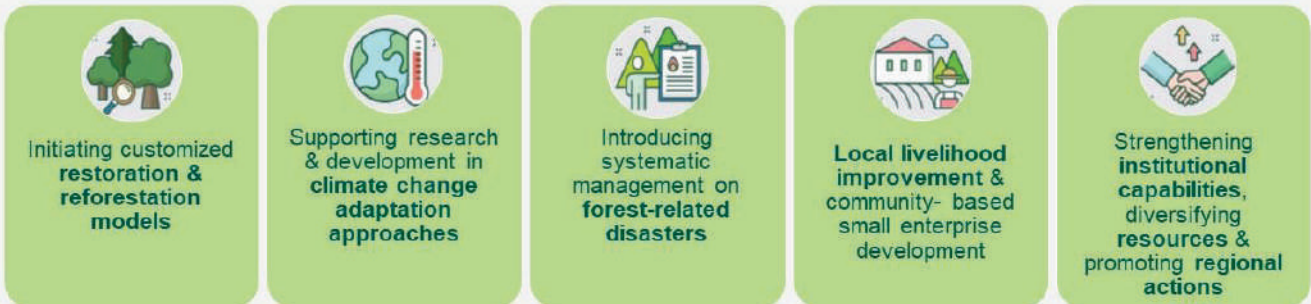
■ Bilateral ■ Multilateral ■ Corporate ■ Philanthropic

- **Corporates – 172 Organisations**
- Grant sizes \$25k – \$20Million (Outlier \$100M)
- Traditionally support home country organisations, AFOCO alignment 1,3,4

- **Philanthropic - 44 Foundations**
- Grant sizes \$2k – \$2Million – outliers \$100M (Gates, Musk)
- Traditionally support home based or registered organisations, AFOCO alignment 1, 3,4



PRIORITIZE PROJECT THEMES



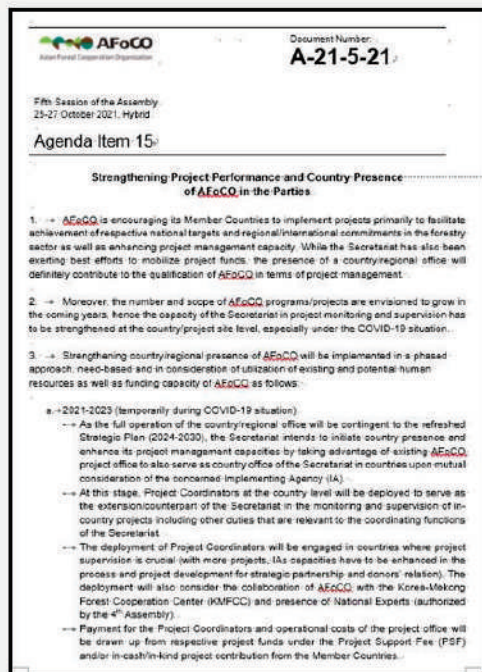
PROJECT DEVELOPMENT SCHEDULE IN 2022





Strengthening Country Presence of AFoCO in the Parties

Dr. Kikang Bae
 Development and Evaluation,
 Cooperation and Project Division,
 AFoCO Secretariat



POINTS FOR CONSIDERATION

4. The Assembly may wish to:
- Acknowledge and/or provide further guidance on the matter; and
 - Task the Secretariat to develop action plans in due course.



☐ **Context vis-à-vis establishment/hiring of Regional Offices and Country Officers**

	Transition Period (2022-2023)	From 2024
Project Scale	0.7 mil. for 4 years	4 mil. for 4 years
Num. of Projects	21 (27 by the end of 2022 and more than 30 project in 2023)	About 10
Project Manager Recruitment	2 (NTFPs, AKCF)	5 or more
Sub-regional/Country Office	3 sub-regional in KH (KMFCC), MM (RETC), Central Asia (through partnership) and demand-driven country office in some countries	Have sub-regional and/or country office in all countries

☐ **Effect**

- KFS funding will gradually decrease (serve as matching funds)
- Some AFoCO member countries to increase their financial/voluntary contributions
- Existing sub-regional cooperation centers of KFS will be engaged

☐ **Expectation**

- AFoCO Country Officer will be strategically hired (based on number/cost of project in the member countries)
- AFoCO Country Officer are envisioned to be potential staff of the Secretariat at the headquarter/country offices
- As part of in-kind contribution, member countries to provide office space for country office

What is country's requirement?



Thank You





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